SKAGIT

BUSINESS GUIDE 2021

Ingenuity, collaboration & goodwill

Top 10 stories of 2020

- IDASC
 - Economic Development
 - Programs
- Events
- Finances

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Good Jobs for the Skagit Valley

LETTER FROM THE CEO

We have just completed the most remarkable year in so many ways – and one most of us hope to never repeat! Nevertheless, there were still things to celebrate, silver linings, and causes for gratitude in the midst of unprecedented and tragic loss of life, health, security, safety and comfort. On behalf of the EDASC team, this 2021 Skagit Business Guide presents EDASC's Top Ten of 2020 describing our exciting accomplishments from last year, starting with helping our business community deal with the economic impacts of the pandemic and recession here in Skagit County.

EDASC has assisted with multiple small business emergency grant programs at the state, county and municipal levels, and has helped countless businesses navigate their way with other resources and adaptations to the current situation. All the while, normal economic development work of expansions of existing companies, new locations, and grassroots business growth continues across the county. Our efforts to generate and help maintain sustainable business growth extends to companies large and small, those already here and not yet here, in all business sectors, whether domestic or global.

As we began 2020 with great optimism, no one foresaw the way the rest of the year would unfold here and across the world. Please allow me to express our heartfelt gratitude to all EDASC Investors, public and private, large and small. You enable us to do the work that is so important to the long-term future of our businesses that provide a livelihood to owners and employees, and to our communities themselves. We are ever grateful to the EDASC Board of Directors and the amazing professionals who make EDASC hum every day. Even while working largely from home since mid-March, our EDASC team had the most productive year we could have imagined, with a positive impact on more Skagit businesses than ever before. The successful adaptations were especially notable in Leadership Skagit, which graduated the Class of 2020 and recruited the current Class of 2021, finding new ways to make the experiential leadership program come alive and bring so much value to participants and their companies.

The year also demonstrated far and wide the long-overdue need for reform in our society and particularly in our legal and economic systems. While the principles of equity and inclusion already form a pillar of the EDASC mission, activities, and programs, we are making sure they form the backbone of our recovery plan to be formed during 2021.

EDASC, like our colleagues at the state level, views the practice of economic development as necessarily broad and inclusive to reflect all aspects and all members of a prosper-

ous and healthy community that values equity, inclusion, and sustainable development. It is EDASC's responsibility to help foster and manage sustainable, responsible growth well-suited to who we are in Skagit County, preserving our natural beauty and promoting a healthy economy into the decades to come. Thank you for joining in that Alliance, partnering with EDASC to achieve these important goals!

Sincerely yours, John Sternlicht, CEO



LETTER FROM THE BOARD PRESIDENT

As my second term as EDASC board chair nears completion and I reflect on 2020, one thing is clear – it did not quite go as planned.

The year brought uncertainty to our health, safety and economic stability along with creating doubt for the future of our beautiful valley. Uncertainty was equally matched with amazing efforts of determination, grit and resilience, three words that often come to mind when I describe the people in this area.

The work of EDASC staff members, led by John Sternlicht, left me impressed and proud as they quickly pivoted in March, helping our business community deal with the impacts of the pandemic. Collaboration has never been more important and was on full display as the team worked closely with other entities to disseminate necessary information and administer multiple small business emergency grants. Their efforts were impressive, and I invite you to read about each of them in detail in the pages of this publication.

As board chair of EDASC and president and publisher of Skagit Publishing, I have had a front row seat to the positive impact these programs have had on our business community as business owners fight for survival and the ability to continue to offer employment to our residents. It has been a privilege to be able to report and shine light on the creativity and resilience of our community coming together in crisis.

As we look forward to 2021, we are hopeful. The Board of Directors and EDASC staff are deeply committed to continuing programs such as Leadership Skagit, growing our Latino business programs and, most importantly, leading the way toward business recovery. We are laser-focused at carrying out a strategic plan that establishes a vision for recovery and for a vibrant future of economic development in Skagit County. It is inclusive and designed to serve all members of our community.

As we look toward economic recovery in Skagit County

this year, I want to thank all our current investors in our alliance and invite those of you who have not joined us yet to do so. Together we can continue this important work as we pursue a strategic and sustainable approach to economic development with 2020 in the rearview mirror.

Best regards, Heather Hernandez EDASC Board Chair



MEET THE 2021 BOARD OF DIRECTORS



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TABLE OF CONTENTS

Features

Eddyline's PPE push highlights Skagit's collaborative spirit	6
EDASC Small Business Grant Support	8
Impact Washington bolsters its support of manufacturers during pandemic	24 26
EDASC's Top 10 for 2020	26
Entrepreneur support service opens branch in Mount Vernon	32

Economic Development

What is economic development?	10
Business Attraction EDASC serves as go-to organization for companies looking to move to Skagit Count	
Business Retention & Expansion Focus on developing healthy business environment key to business retention & expansion efforts	.12
Capacity Building EDASC fosters healthier, more resilient community through capacity building	.13

Programs

SBDC helps local salsa company plan for growth	16
Latina entrepreneur starts business with help from EDASC	18
Leadership Skagit participants adjust to make lasting impacts on community	20

Events

Economic Forecast Night features	22
economists, panel of college presidents	22
EDASC hosts virtual Investor	~~
Appreciation Celebration	23

Finances

EDASC Finances	29
Signature Investors	30
Investor Info	.31

Directory

Investor Directory	3	3	
Investor Directory Company Index	8	2)



Mission Statement

EDASC carries out business attraction, retention and expansion, and collaborative engagement to achieve a prosperous, sustainable and equitable community while maintaining Skagit County's natural beauty and quality of life.

GET INVOLVED

Interested in becoming more involved in EDASC? Learn how you can:

- Sign up for our newsletter
- Apply to serve on the board of directors
- Share your expertise

Contact us at office@skagit.org.

SKAGIT

Eddyline's PPE push highlights Skagit's collaborative spirit

BURLINGTON – With Eddyline Kayaks shut down during the onset of the pandemic, company president Scott Holley sought to help as the community battled the initial PPE shortage.

"Many of our team members had family members on the front lines of the pandemic," Holley said. "We felt it was important to do what we could to help."

Eddyline Kayaks, with support from local organizations and businesses such as Skagit Rotary and Chinook Enterprises, manufactured over 2,000 face shields, delivering them to local hospitals, elderly care facilities and more across Skagit County.

The collaboration and ingenuity demonstrated during the project illustrated Skagit County's businessfriendly atmosphere.

"The reason this worked was because there are existing networks of people and businesses with good will," Holley said. "And the cool thing about it was that we mobilized and made this happen before the supply chain had caught up and face shields were widely available."

Indeed, the pieces were already in place to bring this project quickly and

The collaboration and ingenuity demonstrated during the project illustrated Skagit County's business-friendly atmosphere.

efficiently to fruition. Eddyline Kayaks already had the supplier relationships to get the raw materials for the face shields; the Skagit Rotary was able to promptly mobilize and distribute the face shields; Chinook Enterprises helped with assembly; and Skagit County's manufacturers network helped connect Eddyline Kayaks with tooling.

"This happened because of these

existing networks of people doing awesome things in this county," Holley said.

Eddyline Kayaks has manufactured premier touring kayaks since 1971, pioneering fully thermoformed kayak production. They are known for their sleek design and light weight.

The company has undergone changes in the last few years, with EDASC helping Eddyline Kayaks founders Tom and Lisa Derrer in 2017 find and transfer ownership to Holley and both employee owners and outside investors. At the beginning of 2020, the company moved from the Port of Skagit to a larger Burlington facility to increase production.

Shortly afterward, Eddyline Kayaks, like most businesses in the state, temporarily closed in March at the onset of the COVID-19 pandemic.

With his employees sent home,

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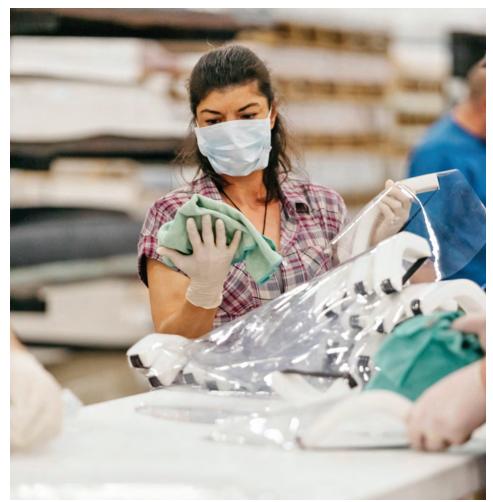


Photo by Brandon Sawaya / Soulcraft Allstars Eddyline Kayaks staff assemble face shields in April in the company's Burlington facility.

continued from pg. 6

Holley wondered what to do next before coming up with the idea to manufacture face shields. He called his employees back (who were still being paid despite the stay-at-home order) and began prototyping designs. He also asked the Skagit Rotary group to fund materials for the initial production run, with Eddyline Kayaks donating its labor and facilities.

Through additional generous donations from local businesses – including Chmelik Sitkin & Davis and VSH CPAs – the project was funded.

With the face shield ready for manufacturing, Eddyline Kayaks' production floor turned into an assembly line in the middle of the shop with about a dozen employees.

With all the pieces in place, Skagit Rotarian and former Skagit Regional Health CEO Gregg Davidson through his connections with Skagit County EMS helped identify and coordinate the need for face shields throughout the county.

The first batch of face shields was delivered April 2, 2020, to three hospitals, eight senior care facilities, and one pediatric care facility. A second batch was delivered April 6 and more after that.

"The most memorable things were the drop-offs," Holley said. "There were people in tears who had been going into situations where they weren't prepared or protected. We felt like we had a hand in creating a safer environment for those workers, so that part was pretty cool."

This wasn't the only example of local businesses working to support healthcare workers, with companies like Mount Vernon manufacturer PACCAR Technical Center 3D printing and donating over 200 face shields. Other businesses manufactured sanitizer, donated signage to businesses and much more.

With Eddyline kayaks' expansion to a larger facility, the company now has about 25 employees. It experienced a lull in sales when the pandemic hit, with many of their vendors canceling orders.

But around Memorial Day, they started getting calls from customers who had canceled or put their orders on hold. Not only did they want to renew their orders, they wanted to double them.

"We went from a lot of uncertainty with demand to explosive demand and we battled all summer to gear up to meet that," Holley said.

When planning their Burlington expansion, Holley said he never really considered re-locating anywhere else besides Skagit County, with its business-friendly and communityfocused environment.

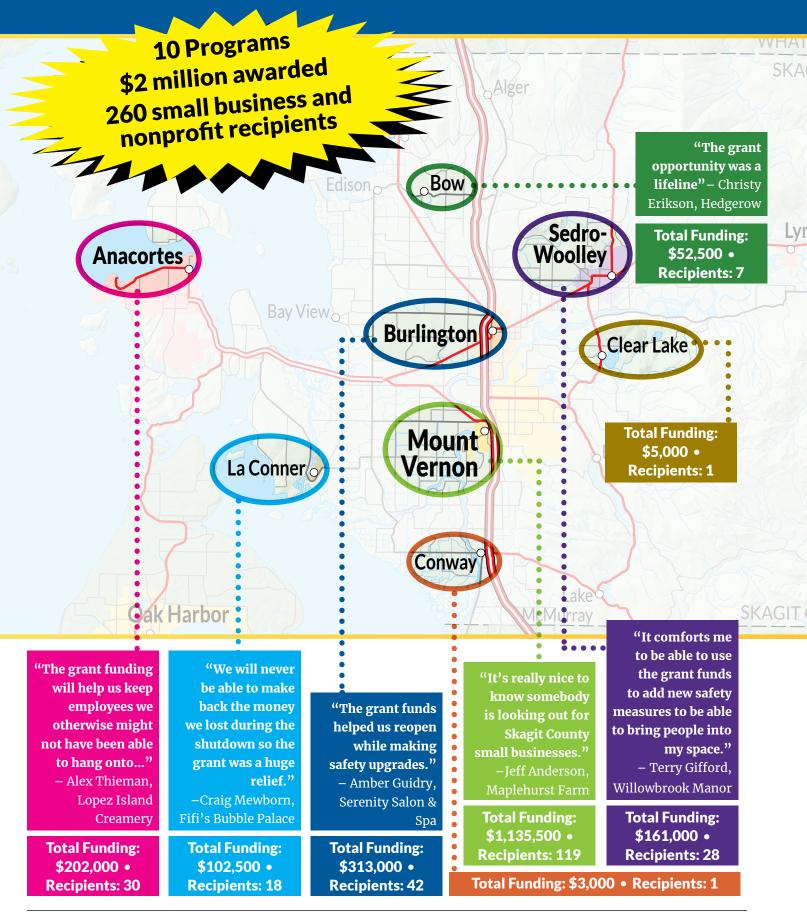
"It's easy to attract talent here," Holley said. "People want to live here with our enviable quality of life and hard-working, educated workforce."



Photo by Brandon Sawaya / Soulcraft Allstars Eddyline Kayaks President Scott Holley led the effort to manufacture over 2,000 face shields.

It's easy to attract talent here," Holley said. "People want to live here with our enviable quality of life and hard-working, educated workforce.

EDASC Small Business

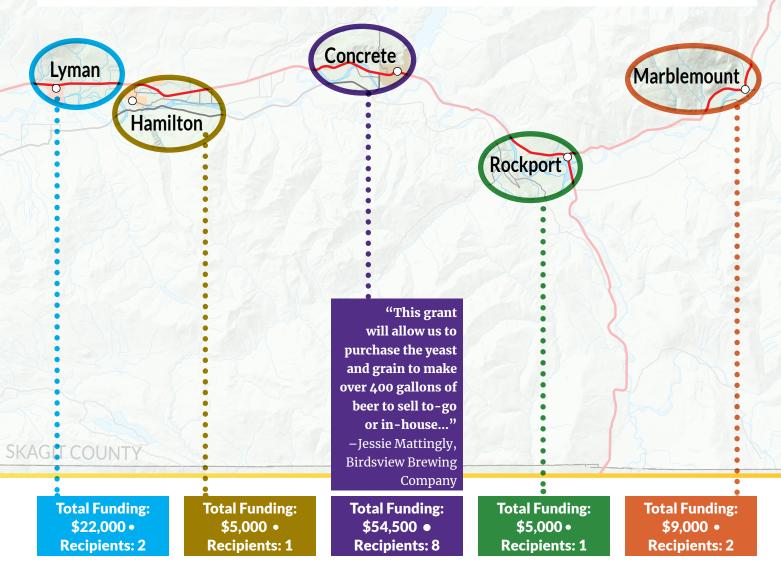


Grant Support

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L was clear from the start of the pandemic that our business community needed further help offsetting revenue loss. Once small-business emergency grants became available, EDASC began administering grants on behalf of local governments. In total, EDASC managed 10 small-business COVID-19 relief grant programs.

As a result, 260 Skagit County businesses received a total of \$2 million in grant funds. The infusion of money helped retain over 1,600 jobs.



EDASC was happy to work on behalf of the state and county, and Mount Vernon, Sedro-Woolley, La Conner, Lyman and Concrete to administer these grants. Funding was primarily provided through CARES Act funding funneled to local governments.

EDASC CEO John Sternlicht said it was heartening

to hear the responses from grant recipients.

"Reactions to receiving awards were that of relief," Sternlicht said. "Though the money does help, we do, however, understand these grants won't solve every problem. EDASC will continue working tirelessly to address urgent and evolving needs."



hat is economic development? We at EDASC are asked that question frequently. In short, it is the intentional practice of improving a community's economic wellbeing and quality of life. A lot goes into economic development, much of it behind the scenes as we work confidentially with local, domestic and overseas businesses.

EDASC breaks down its work into

three pillars: business attraction, business retention and expansion, and capacity building. The processes by which we tackle these initiatives are numerous and complex.

Though the pandemic altered the way we work in 2020, it also reinforced what we already know about economic development.

That is, the bulk of economic development consists of cultivating

and caring for existing businesses and growing grassroots businesses. While business attraction might be what most people think of when it comes to economic development, we actually see the smallest percentage of job growth from companies relocating here.

Read the next three Economic Development 101 articles to learn about how EDASC executes economic development in Skagit County.



business attraction

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EDASC serves as go-to organization for companies looking to move to Skagit County

Michael Carey, co-founder of Mocean Canoes in Burlington, reached out to EDASC in late 2020 with plans to open a manufacturing plant in Skagit County.

He had already purchased a thermoforming machine but couldn't find a suitable location with enough amperage to power it.

"I just called in frustration," Carey said. "And EDASC was instrumental in connecting me with the right people and right property. Without EDASC, I'd probably still be frustrated and still looking."

EDASC is often the first point of contact for businesses like Carey's exploring opportunities to invest and establish operations in Skagit County. Along with identifying potential locations, EDASC staff provide support identifying funding sources, navigating permitting and regulatory processes, making necessary and beneficial connections, and researching and facilitating support services.

EDASC works in close partnership with Skagit County, cities, towns, ports, local brokers and the Washington State Department of Commerce.

At any given time, EDASC has about a dozen companies in the pipeline at various stages of interest. Most of those companies won't end up here, but that's expected. Business attraction is usually a marathon instead of a sprint.

"Business attraction requires a time investment," Sternlicht said. "You may be forging a relationship with someone not even in the market to do anything. Some of those leads eventually turn into businesses landing here."

For example, EDASC built a relationship with LAVLE, a maritime joint-venture company, over several years, culminating in LAVLE opening its headquarters in 2018 in Anacortes. The new business brought dozens of wellpaying jobs to the county, and continues to grow.

There are many ways in which business attraction leads materialize. Some companies — like Mocean Canoes — simply reach out directly to EDASC for site selection help. EDASC's website plays a vital role in this stage, serving as a site selector's first impression of the area while offering robust property search tools.

EDASC's online property locator includes a map offering comprehensive census data, including information on labor force, wages, consumer spending, talent pool, housing prices, transportation, energy infrastructure, telecommunications, broadband availability, educational institutions and more.

Business attraction is also about finding the right businesses for the area. EDASC actively seeks appropriately sized marine, advanced manufacturing

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EDASC's online property locator includes a map offering comprehensive census data.

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business retention & expansion

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SKA

Developing healthy business environment key to business retention & expansion

EDASC in 2020 worked with LAVLE to secure its upcoming Skagit County expansion for research and development and light assembly. Over the next few years, the maritime jointventure company will add an extremely significant number of high-paying jobs.

New businesses brought in through EDASC's attraction efforts often get the biggest headlines, but most job growth locally and nationally stems from existing businesses, such as through LAVLE's upcoming expansion.

Though new economic blood is important, EDASC focuses more heavily on developing a healthy environment for those who are already here as well as those not yet here. Consequently, business attraction successes have been a direct byproduct of EDASC's business retention and expansion efforts. Business retention and expansion requires strong planning and expertise, something EDASC is happy to provide in many forms.

EDASC works with local businesses of all sizes to ensure a healthy and thriving community.

In 2020, this meant administering COVID-19 relief grants to our existing small businesses, helping provide over \$2 million to over 260 small businesses and non-profits and saving over 1,600 jobs.

Maritime has also been a target sector in Skagit County, which offers one of the most competitive locations in the Pacific Northwest for sustained and future maritime growth. With jobs in this sector providing secure family wages, EDASC has done much over the past several years to foster domestic

12



growth and international cooperation in this sector.

One of the biggest highlights from 2019 was the approval of the Anacortes Maritime Strategic Plan, a blueprint guiding growth of the sector. EDASC has also hosted multiple international delegations of maritime business leaders, kicked off the Skagit County Maritime Symposia, and partnered in a regional Joint Innovation Program to win a grant to develop new clean energy fast hydrofoil ferries locally.

EDASC has worked with large companies like PACCAR Technical Center and Hexcel to assist with workforce training and expansion, and with medium-sized companies like Chinook Enterprises for growth. We are constantly helping small businesses with workshops, no-cost advising, and more.

EDASC also has helped companies with succession plans. For many owners, their company is their nest egg. EDASC in 2017 facilitated a change of ownership at Eddyline Kayaks, allowing founders Tom and Lisa Derrer to sell the company and retire knowing it was in good hands with trusted long-term employees, new investors and a new CEO.

That transaction was a win-win, as

continued on pg. 14

capacity building SKAGIT

EDASC fosters healthier, more resilient community through capacity building

Em Beals, owner of 5b's Bakery & Eatery in Concrete, received customized business advising at EDASC through its in-house Small Business Development Center advisor various times over the past five years.

The no-cost support helped Beals' business flourish in a number of ways, including increasing wholesale sales to six counties.

"We have been provided a plethora of resources and information in figuring out the best ways to move forward," Beals said.

Capacity building is anything EDASC can do to make the community stronger and more prosperous. Small-business support services, like the support received by 5b's Bakery & Eatery, are one piece of the pie.

EDASC takes a holistic approach to capacity building, which is a nontraditional approach for economic development organizations. This means we also look at education systems, government, childcare, inclusion, equity and more.

This approach not only fosters a healthier community, but also creates a more resilient one during economic downturns.

One example of this holistic approach is EDASC's involvement in improving access to childcare and early learning services, topics most people do not associate with economic development. As a parent, if you are worried about who is going to take care of your child, you aren't as focused on your job. It's an issue that affects everyone and is therefore an economic development issue.

One new example of EDASC's capacity building work includes the establishment of Skagit County's long-awaited Tourism Promotion Area, creating a new marketing effort to promote Skagit County worldwide as a travel destination. The move will help bring visitors from all over the world to enjoy Skagit County, thereby bringing more spending and tax dollars into the county.

Capacity building can be broken into two categories: human infrastructure and physical infrastructure. Human infrastructure includes programs that help people, thus contributing to a stronger workforce.

EDASC has its own ongoing services that fall under this category. Leadership Skagit, for instance, is a civic leadership training program for emerging and current leaders. It has produced over 500 graduates since 2004, creating a

continued on pg. 15



New businesses generally help existing businesses by bringing in new suppliers, customers and other business opportunities. — EDASC Economic Development Manager Tamsin Bell

and clean technology companies, as well as agriculturerelated opportunities because they fit the business landscape, create family-wage jobs and enhance our overall economy. On the other hand, a huge theme park or large auto manufacturer might not be a good fit for any number of reasons.

While new businesses could be seen as increased competition for existing ones, EDASC Economic Development Manager Tamsin Bell said that usually isn't the case.

"New businesses generally help existing businesses by bringing in new suppliers, customers and other business opportunities," she said.

In addition, bringing new blood into the local business landscape helps diversify the Skagit economy, making us more resilient in the face of inevitable downturns in a single industry sector. New companies tend to fill gaps in local supply chains, filling out a cluster even more and bringing new skilled workers and professionals to the area. All these benefits make business attraction a desirable and necessary staple of economic development.

> WALLACE & ASSOCIATES

INSURANCE

it ensured the kayak manufacturer and its jobs remained in Skagit County. And because that company continued to thrive, it recently moved to a larger plant in Burlington.

Opportunity Zones are another business retention and expansion tool. The tax law created an incentive to invest in economically distressed census-tracts by sheltering capital gains through new investments for job creation or housing. Skagit County's Opportunity Zones, of which there are four, were ranked No. 15 nationwide out of 306, according to a 2019 article in the Puget Sound Business Journal.

There are two zones in Mount Vernon and one each in Sedro-Woolley and Anacortes. EDASC is working with companies looking to locate or expand to Skagit County's opportunity zones.





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EDASC partners with various local organizations to present the Skagit Change-Maker Award.

CAPACITY BUILDING continued from pg. 13

network of servant leaders who are informed, inclusive and connected.

EDASC is also involved in workforce and human development. EDASC and its partners such as Skagit Valley College, the Northwest Career and Technical Academy, and the Center of Excellence for Marine Manufacturing and Technology work together to proactively solve workforce shortages, often before they occur. In addition, EDASC provides strong partnership and support for early learning, Skagit STEM, apprenticeship opportunities, and more to meet



EDASC partners with the State Procurement Technical Assistance Center to offer no-cost government contracting support to Skagit businesses

the demand of all employees and businesses.

The second category, physical infrastructure, ensures the proper infrastructure is available for businesses, workers, and community members to thrive. Opportunity Zones – developable land with heavy tax breaks – falls under this category. So does the expansion of broadband, which will serve as a big boost to businesses, especially those in east county. Housing availability and affordability and transportation assets also fall under this category.

In the end, EDASC's approach to capacity building ensures Skagit County is better equipped for a sustainable and prosperous future.

2020 SWAN Evening of Recognition Honorees



Annette Pankey

SKAGIT WOMEN'S ALLIANCE AND NETWORK



Laho Zachmeyer



Marla Renee Chapa



Polly Dubbel



Tasmin Bell

SWAN is a non-profit organization dedicated to recognizing and supporting women of achievement in Skagit County.

> Visit us online to learn more & donate swanskagit.com

Stay Up To Date

As we look into 2021 we will continue to be creative in hosting our annual events. Please be sure to follow us on Facebook and check our website for announcements. We hope to see you in person soon!



SBDC helps local salsa company plan for growth

BURLINGTON – Skagit's Best Salsa Co-Owner Jill Rohrs had challenges keeping up with store demand for her southwest-style salsa in 2020 with COVID-19 reshaping the economy.

"In the beginning of the pandemic, people were staying home and cooking more instead of going out to restaurants," Rohrs said. "Grocery stores remain busier than ever."

To figure out how to keep up with increased demand, Rohrs and co-owner Kirt Rohrs turned to the local Washington Small Business Development Center (SBDC), partially funded by and co-located with EDASC, for help.

Thanks to former SBDC Advisor Cindy Brooks, Skagit's Best Salsa is poised to expand in early 2021.

"The Small Business Development

Center has been great in helping us plan for growth," Jill Rohrs said. "Our Advisor Cindy Brooks helped us understand what it'll take to grow this business and where it makes sense to grow."

Rohrs said the SBDC helped educate her on planning for a targeted expansion, rather than growth for the sake of it, helping Skagit's Best Salsa get the best bang for their buck.

Brooks, who accepted employment out of the area in early 2021, was one of more than 30 SBDC business advisors working across the state to help Washington business owners start, grow or transition a business.

Locally, Brooks covered Skagit, San Juan and Island County and provided no-cost advising to well over 200 business owners and entrepreneurs in 2020. For planning growth, such as in the Rohrs' case, Brooks took a hard look at the client's business.

"In general, I ask questions about the owner's goals and what they consider their business growth potential to be," Brooks said.

For Skagit's Best Salsa, Brooks helped model growth utilizing a business plan and cash flow.

The business plan tells the narrative of the business, said Brooks, describing the company, its structure, operations, marketing strategy and more. The cash flow takes the trajectory described in that narrative into a spreadsheet, looking at least 3 to 5 years into the future to show projected revenue and costs over time.

"Using these tools, we can help a business owner plan when to purchase



equipment, when to move into a larger location and when to hire employees or contractors," Brooks said. "Many potential business decisions can be modeled to gain insight about the likely future benefits before a commitment is made."

SKAGIT'S BEST SALSA CO

Medium...ish

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For Skagit's Best Salsa, Jill Rohrs said they will be adding cooler space to store more salsa to keep up with demand. They will also likely add more employees as production increases.

Rohrs said she is proud her salsa — available at grocery stores such as Haggen, Fred Meyer, WinCo and Safeway — has been flying off store shelves this year. It is her own homemade recipe, available in three heat levels: Timid, Medium...ish, and HOT. She uses fresh cilantro and lime juice, and no vinegar to give it its own unique flavor.

"It tastes fresh," Jill Rohrs said. "Before we started the business, I would make this recipe for potlucks and during the Christmas holidays. People would always come to me and ask, 'Can I get more?'"

Rohrs said she sees opportunity despite the current economic turmoil, similar to when the Rohrs founded the business in 2010 amid the recession.

"For me, I think it's the best time to start a business or grow," she said. "Everything from here on out is growth. As the economy recovers, you grow too. If you can make it work, now is a great time to try something new." With SBDC Advisor Cindy Brooks accepting employment out of the area, EDASC in early 2021 began exploring its small-business advising options.

In the meantime, those who wish to access SBDC services can contact the SBDC's Center for Business Resilience, which was created to connect you in a timely way to network-wide resources. Email washington@wsbdc.org for those services. If you have questions or are looking for business support, contact EDASC Economic Development Manager Tamsin Bell at tamsin@skagit.org.

ST SALSA CO

Latina entrepreneur starts business with help from EDASC



Latino Business Retention and Expansion Program set for retooling in 2021

MOUNT VERNON – It didn't take long for Lili Mendez to secure enough clients to quit her day job after opening her new business, Lili's Green Cleaning Services, in December 2019.

Her hard work, preparation and planning paid off.

"I love being my own boss and I enjoy this work," said Mendez in Spanish through an interpreter.

Months earlier, Mendez realized she had no idea how to open a business in

the United States. Despite taking ESL classes, her English was not yet fluent.

After asking around, she was referred to Dr. Diana Morelli, the former Director of EDASC's Latino Business Retention & Expansion Program (LBRE Program). Since Morelli often collaborated with Alex Perez, project manager at the Northwest Agriculture Business Center (NABC) to assist clients, they both offered their support to Mendez. "The help I received was very motivating, helping me build the confidence that I could accomplish my goals," Mendez said. "It opened doors for me that I otherwise wouldn't have found."

EDASC's acclaimed Latino Business Retention & Expansion program provided free, one-on-one business counseling and broad-based assistance for Latino entrepreneurs and business owners looking to start or expand their business. Latino business support services are important in Skagit County, which has a large Latino population. Language and cultural barriers can be stumbling blocks for starting a successful business.

Morelli, who retired in 2020, provided counseling to hundreds of clients since the program was established in 2004, helping secure over \$3 million in loans for local businesses.

Said EDASC CEO John Sternlicht, "The LBRE Program has been an integral support service in our community. EDASC would like to congratulate Morelli on her retirement and for her amazing accomplishments over the years. We plan to stay in touch with her to take advantage of her wisdom, intuition, expertise and contacts."

With Morelli's departure, EDASC is looking to retool the program, beginning with a community needs assessment. The assessment will look at the needs of various groups including Latinx, tribal and indigenous, immigrants, veterans, those involved in the justice system, women and other



minorities.

"We want to find out the issues in Skagit County and learn what kind of help is needed," Sternlicht said. "We will complete the needs assessment in 2021 and hire based on what we learned."

As for Mendez, she is thankful for the support she received from the

EDASC Latino Business Retention & Expansion Program, and hopes to continue growing her client base.

"So far, it hasn't been as hard as I thought it would be," Mendez said.



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Leadership Skagit participants adjust to make lasting impacts on community

The Leadership Skagit Class of 2020 was unlike any other, with the class of 30 facing the greater issues brought on by the COVID-19 pandemic and social distancing mandates.

A program of EDASC in collaboration with Skagit Valley College, Leadership Skagit is an intensive leadership development program designed to inspire people to become leaders and prepare them for community leadership roles. The program has graduated over 500 alumni, including elected officials, business owners at all levels, executives and more.

Harnessing lessons learned in the 9-month program, the

how they get there and what they do, is critically important practicum, said Leadership Skagit Program Manager Mary Heffernan Trester.

"Projects provide the chance to practice leadership skills and apply leadership knowledge in a supportive, collaborative and self-reflective environment," Trester said.

Successful projects are measured based on the development of every team member's leadership skills, including the ability to engage and contribute to the team, promote the leadership development of fellow team members and apply behaviors that increase group

performance.

Class of 2020 pivoted the ever-impactful Challenge Days into the virtual world. In the meantime, the teams never lost sight of their community commitments and the opportunity to make real impacts by completing their service projects.

How each team completes these projects, including

Team GRACE

COMMUNITY PARTNER: Skagit Valley Family YMCA The mission of Leadership Skagit is to strengthen and transform our communities by developing individual, business and community leadership that is informed, inclusive and connected through shared learning experiences. Leadership Skagit is a program of the Economic Development Alliance of Skagit County (EDASC) in partnership with Skagit Valley College (SVC). Teams are chosen by a committee looking for as much group diversity — age, industry of employment, city of residence and more — as possible, enabling students to work outside their comfort zones. Below are descriptions of the 2020 projects.

Team Social Cultivation Connection

COMMUNITY PARTNER: Brigid Collins Skagit County Family Support Center



Team GRACE: Danny Hagen (Advisor), Katie Holmstrom, Jorge Estefan, Rebecca Claus, Todd Owsley, Kris Desmarais, and Lyn Highet

PROJECT DESCRIPTION: YMCA Oasis Teen Shelter provides a safe, supportive and confidential resource for teens and their families. The shelter serves Skagit youth ages 13-17 in need of a safe environment, support, advice or just basic needs. Team GRACE helped improve the overall physical condition of the shelter from paint and carpet to updating fixtures and furniture.



Team Social Cultivation Connection: Kaila Roberts, Kathy Corrion, Locke Elder, Tina Tate (Advisor), Michael Stark, Soraya Snipes and Mark Jurkovich

PROJECT DESCRIPTION: The goal of the project was to bring awareness to social isolation and develop a way to connect different individuals regardless of background, sex, age, race or social status. The objective was to create a bright, welcoming and inviting child-friendly entry to the new Parenting Academy office space within the Carnation Building. Surplus funds allowed Brigid Collins to continue with designing Parenting Academy space.

Team Red Leader

COMMUNITY PARTNER: Children of the Valley After-School Program



Team Red Leader: Michael White (Advisor), Kevin Jackman, Monica Pavlovich, Robin Kallman, Rodrigo Valdes, Shrene Clement and Will Hunter

PROJECT DESCRIPTION: There was a huge need for computers, books and educational games for the Children of the Valley. The team's objective was to work with community members to acquire funds and in-kind donations to supply computers, books and educational games in order to establish equity and enable the children to be successful in their educational pursuits.

Team Kaizenauts

COMMUNITY PARTNER: Pacific Northwest Trails Association and Friends of the Forest

Team Age of Skagitarius

COMMUNITY PARTNER: Skagit Fisheries Enhancement Group



Team The Age of Skagitarius: Paul Spencer, Tracy Montaron, Beth Meenaghan (Advisor), Tamsin Bell, Edgar Tampinco, Jacob Clem plus Morgan Curry (not in photo)

PROJECT DESCRIPTION: The project supported the mission of the Skagit Fisheries Enhancement Group (SFEG) of educating elementary school students about protecting salmon and local spawning grounds. The team helped SFEG by providing students with outdoor gear such as boots, coats and gloves. They raised funds to purchase and install a washer and dryer to clean the outerwear and provide bins to store the gear. Lastly, the team collected and provided pallets to develop a composting system and planting tables for the nursery.



Team Kaizenauts: Jeremy Carter, Krysta Fast, Holly Nielsen, Christy Lyman, Angel Rocha, Connie Pangrazi (Advisor) and Jarrod Ball

PROJECT DESCRIPTION: The goal was to provide educational information in the form of a directional kiosk to hikers, campers, visitors and the local community about the Pacific Northwest Trail (PNT). The PNT runs through the Anacortes Community Forest Lands and other key hiking areas in Skagit County. A secondary goal was to facilitate education and foster relationships between the Pacific Northwest Trails Association, Friends of the Forest, and the City of Anacortes.

Get Involved

EDASC thanks all the Leadership Skagit sponsors, graduates and volunteers for their support and involvement. To learn more about participating in the program or becoming a sponsor, contact Leadership Skagit Program Manager Mary Heffernan Trester at mary@ skagit.org.





Economic Forecast Night features economists, panel of college presidents

ANACORTES – EDASC held its annual Economic Forecast Night Feb. 11, 2020, at the Swinomish Casino & Lodge, featuring talks from expert economists and a panel discussion among four regional college presidents.

About 325 attended the event. Speakers included economists Dr. Laurie Trautman, director of the Western Washington University Border Policy Research Institute, and Dr. Anneliese Vance-Sherman, regional economist for the Employment Security Department.

The panel of regional college presidents consisted of Skagit Valley College President Dr. Thomas Keegan, University of Puget Sound President Dr. Isiaah Crawford, Washington State University-Everett Chancellor Dr.

As of early 2021, EDASC event details were in limbo due to CO-VID-19 restrictions on gatherings. Check skagit.org for updates on EDASC events. Paul Pitre, and Western Washington University President Dr. Sabah Randhawa.

EDASC CEO John Sternlicht kicked off the evening by providing a Skagit County economic development update, highlighting new expansions from Legend Brands, TRICO Companies and Eddyline Kayaks.

He noted that EDASC in 2019 had 82 business attraction contacts and assisted over 400 small-business clients.

Dr. Trautman talked about the continued uncertainty in global trade, noting lasting impacts of trade tensions with Canada and China as global trade growth slowed.

"But I do think that our region is resilient," she said. "A critical aspect of our resiliency is maintaining strong partnerships, especially with our Canadian neighbors."

Dr. Vance-Sherman spoke about the economic outlook of the region, saying that employment in Northwest Washington will continue to expand in most industries as the resident population continues to grow. She also discussed what to expect from the impending pandemic.

The panel discussion among college presidents focused on post-secondary education's role in developing a healthy workforce, particularly regarding liberal arts education versus workforce training and career readiness.

Panelists stressed the importance of both workforce preparedness and a liberal arts education.

"The value of a liberal arts education cannot be overstated," Dr. Keegan said. "Employers want people with technical skills, but they also want those who can think critically, communicate and be a member of a team."

EDASC's new-look Skagit County Business Guide was also unveiled at the event, promoting its investors and detailing EDASC's work throughout the year.

EDASC hosts virtual Investor Appreciation Celebration

Skagit County business and community leaders gathered Dec. 1 to network, connect and hear from EDASC about important achievements during the fifth annual EDASC Investor Appreciation Celebration, held virtually.

The no-cost after-hours event, sponsored by TRICO Companies, serves as a special thanks to EDASC Investors. The event saw changes in 2020 due to COVID-19 restrictions, namely with the move to host it via Zoom rather than in person.

Investors were treated to a Zoom networking session during the first half of the event, followed by brief remarks from EDASC CEO John Sternlicht, who introduced a special video presentation highlighting EDASC's top 10 activities of 2020.

The nearly 30-minute video recapped much of EDASC's work throughout the year, featuring many of EDASC's partners as guest stars.

One of the major themes of the video

was EDASC's small-business support during the COVID-19 pandemic.

"As soon as things began to shut down, EDASC sprang into virtual action," said Sternlicht in the video. "We created online resources for businesses and residents, and very quickly began to help them access resources relating to safe operations or financial assistance such as PPP and EIDL."

Other topics included EDASC's grant administration, focus on maritime, social justice and equity, further focus on communications, and more.

The video's guest stars included Skagit County Commissioner Lisa Janicki, Commissioner-elect Peter Browning, Skagit County Public Health's Kristen Ekstran, Skagit Publishing's Heather Hernandez, PeaceHealth United General's Chris Johnston, Skagit Community Foundation's Michael Stark, United Way of Skagit County's Craig Chambers, Port of Anacortes' Dan Worra, Washington Maritime Blue's Jennifer States, Mount Vernon Mayor Jill Boudreau, and EDASC staff.

"Thanks to all of our wonderful partners who lent their time and talents to help EDASC tell its story of 2020," Sternlicht said.

If you are interested in investing in EDASC, visit the website at skagit.org to learn more, or email Communications Manager Aaron Weinberg at aaron@ skagit.org.



As of early 2021, EDASC event details were in limbo due to CO-VID-19 restrictions on gatherings. Check skagit.org for updates on EDASC events.

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360.419.0300 208 E Blackburn, Suite 100

Mount Vernon College Way 360.336.0102 1725 E College Way

Savil

Oak Harbor 360.720.2202 315 NE Midway Blvd

Sedro Woolley 360.755.3496 203 Ball Street



Impact Washington bolsters its support of manufacturers during pandemic

Impact Washington, a nonprofit supporting manufacturing companies and a valued EDASC partner, continued its impressive work providing services tailored to small- and medium-sized businesses while pivoting to meet the evolving needs during the pandemic. assessment to restart its operations.

"Impact Washington gave us a framework and a way of thinking about reopening that was very helpful," said GLDN Chief Operating Officer Mark Johnson in June 2020.

Like many businesses, GLDN was forced to shut down

Impact Washington's experienced staff provide an array of management and operational services, taking advantage of federal, state, and local resources.

In addition to their normal consulting and

training offerings, Impact Washington began providing new COVID-19-related services, including no-cost back-to-work assessments for manufacturers looking to reopen as restrictions relaxed.

La Conner manufacturer GLDN, an online directto-consumer handmade jeweler, took advantage of the

Impact Washington gave us a framework and a way of thinking about reopening that was very helpful. — GLDN Chief Operating Officer Mark Johnson. on-site operations in March 2020 to help stop the spread of COVID-19. With loosening restrictions in May 2020, GLDN was working toward reopening.

But, as Johnson found, it was not as easy as flipping a switch.

"The changes [were] unprecedented, and we obviously didn't have a lot of experience in this, so it was great to have the expertise of Impact Washington," Johnson said.

Impact Washington conducted two remote Return to Work Environment Assessments for GOLDN's La Conner and Bellingham locations in May 2020. GLDN was provided a completed assessment documenting individual risk levels found within the company's facilities along with recommendations for specific workplace controls.

"Their deliverable was invaluable and was provided the next business day," Johnson said.

Along with the Return to Work Environment Assessment Program, Impact Washington also partnered with the State Department of Commerce to work with 65 manufacturers to help them pivot to produce personal protection equipment and other medical tools for the state.

It also began administering about \$1.2 million in CARES Act funds to aid Washington-based manufacturers impacted by COVID-19.

To further assist manufacturers adapting to the new normal, Impact Washington also bolstered its staff at the end of 2020.

Impact Washington President and Center Director Deloit R. Wolfe, Jr., said COVID-19 caused severe operational, social and financial consequences, forcing manufacturers to rethink the ways in which they do business. "Helping manufacturers sustain a competitive advantage and accelerate business growth as the economies start to rebound is our number one priority," said Wolfe. "The extensive experience and contribution [our new staff members] bring to the manufacturing community and our team aligns perfectly with the mission of Impact Washington. We are more confident than ever to partner with manufacturers and empower them to navigate and excel beyond this crisis."

Impact

w a s h i n g t o n Impact Washington supports the needs of small- and medium-sized manufacturers. To learn more about Impact Washington's services, visit impactwashington.org or contact them at 425-287-6808 or info@impactwashington.org.

EDASC's Top 10 for 2020 MASK UP to OPEN UP Kave Skagit Businesses

Stop COVID-19 in its tracks and move Skagit to the next Phase!





ANACORTES

With 2020 in the rearview, we at EDASC would like to take the time to reflect on a year unlike any other. Here is a top 10 list recapping our activities, presented in no particular order.

1. COVID-19 RESPONSE: Of course, the biggest headline of the year is the pandemic. As soon as things began to



shut down, EDASC sprang into action, creating online resources for businesses and residents. We quickly provided our community with access to resources relating to safe operations, or financial assistance such as PPP and EIDL. We also connected companies pivoting to manufacturing PPE and hand sanitizer. Once small business emergency grants became available, starting with the first \$10 million from Governor Jay Inslee's Strategic Reserve Fund, EDASC turned into a grant administrator.

2. GRANTS: It was clear from the start of the pandemic that our business community needed further help offsetting revenue loss. EDASC worked on behalf of local governments

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to administer 10 small-business grant programs, working with the state and county, Mount Vernon, Sedro-Woolley,



La Conner, Lyman, and Concrete to hand out federal funds from the CARES Act. Since the start of the pandemic, EDASC issued 260 grant awards worth a total of over \$2 million. This infusion of money also helped our small businesses retain over 1,600 jobs. Reactions to receiving the award have been that of relief. These business owners are happy to get this money, which they do not have to pay back like a loan.

3. LAVLE EXPANSION: EDASC supported the upcoming expansion of LAVLE by helping the maritime joint-venture



secure \$300,000 from the state Governor's Strategic Reserve Fund. The money will be used to support LAVLE's expansion of its Burlington assembly and integration center. The project represents a capital investment of more than \$18 million and the creation of up to 300 highly skilled family-wage jobs within the next five years.

4. MARITIME SUPPORT: Advanced manufacturing is the most lucrative sector of Skagit's economy, and maritime products are a big part of that. Skagit manufacturers stand to benefit from a new Fastfoil Ferry project arising from work by Bieker Boats in Anacortes and involving both Ports, Skagit County, EDASC, and potentially other manufacturers such as Janicki Industries and LAVLE. The ferry promises a leap forward in zero-emission, high-speed passenger ferry service for the Puget Sound region and beyond. EDASC will continue offering support for this project convening regional partners, helping connect the dots to push forward. EDASC will also continue its Skagit County Maritime Symposium, bringing



together the entire local maritime community to learn about opportunities for business growth and discuss trending topics.

5. SOCIAL JUSTICE & EQUITY: Knowing that systemic racism is an economic and moral issue, EDASC incorporates equity and inclusion in everything it does. We all do better when everyone has an opportunity for shared prosperity, since a healthy middle class recirculates earnings at a much greater rate, and many different studies demonstrate that diversity and inclusion helps a company's bottom line. With this moral



and economic mandate, EDASC formed a new Education and Equity Committee, headed by Skagit Valley College President Dr. Tom Keegan, to provide educational opportunities and develop equity-based economic development programs for the entire community. This committee will oversee a learning series about economic aspects of inequality, both historic and current. It will also oversee the reboot of EDASC's acclaimed Latino Business Retention and Expansion program.

6. LEADERSHIP SKAGIT: Leadership Skagit, an awardwinning program of EDASC in partnership with Skagit Valley College, has benefited over 500 alumni since its inception in 2004. The program saw monumental change and evolution in 2020, beginning with the planned departure of the founding Mother of the program, the fabulous Kathryn Bennett. In early 2020, EDASC welcomed new Program Manager Mary Heffernan Trester, who joined the EDASC staff and began working in collaboration with Curriculum Manager Dr. Laura Flores Cailloux of Skagit Valley College. They have updated

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continued on pg. 28
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the program in general and particularly regarding justice, equity, diversity and inclusion. On top of all that, they adjusted to the realities of the pandemic, making the program a virtual learning experience.

7. PARTNERSHIPS: Economic Development is the ultimate team sport. To be successful as a community and as a region we must work collaboratively across Skagit County and with our neighbors in Northwest Washington. EDASC's many impactful partnerships shone brightly in 2020, especially in fighting the effects of the pandemic. There are too many examples to list, from our work Skagit Community



Foundation's emergency grant response to Population Health Trust's COVID Crushers Commendation initiative, to our work with the chambers to finally establish a Tourism Promotion Area. 2020 was a productive year for partnerships.

8. COMMUNICATIONS: EDASC's focus on communications moved another step forward in 2020 with a rebuilt website and redesigned Skagit Business Guide. During the start of the pandemic EDASC communications took on added importance when in-person meetings were not possible and as businesses were flooded with new and oftentimes confusing information. EDASC broke down and disseminated the information businesses and the public needed, including the latest on grants, loans, safety requirements, and more. EDASC prides itself on being a trusted source of information and news for our business community.



9. INTERNAL IMPROVEMENTS: Everyone sees the work EDASC does in the community, but we cannot do what we do without the internal organizational structure that must be in place and functioning smoothly. In 2020, we finalized the



merger between EDASC and the EDASC Foundation, turning EDASC into a 501c3 nonprofit to streamline operations while opening the door for new grant funding opportunities. The public won't notice a difference besides EDASC having time for even more programming.

10. NEW INVESTORS: As a nonprofit, funding is always important, and EDASC is so grateful to its Investors. At the beginning of the year, we really did not know what to expect when COVID hit. You stood by us. Not only that, EDASC was thrilled to see so many new businesses join EDASC as Investors. Without your support, we couldn't do all this great work for the community. Thank you.



Merger streamlines operations, finances

By AUDRA RAMERMAN

Director of Finance and Administration

EDASC prides itself on being a fiscally responsible organization. My job is to help make the best decisions

possible with the funds our community has invested. In 2020, we finalized the merger between EDASC and the EDASC Foundation, turning EDASC into a 501c3 nonprofit to streamline operations while opening the door for new grant funding opportunities.

The real changes are behind the scenes, improving organizational efficiencies, saving administrative time,

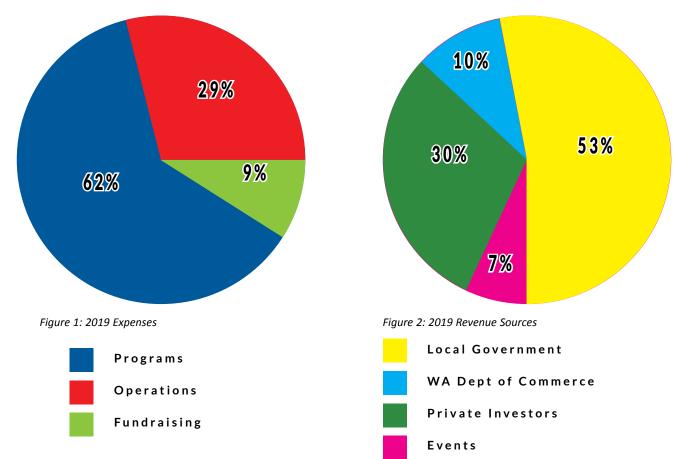
and more. We are no longer balancing two sets of books, maintaining two boards of directors and recording two sets of taxes.

As a nonprofit, funding is always important. We are grateful to our Investors. EDASC Investors stood by us despite unprecedented hardships in 2020. Not only that, EDASC was thrilled to see so many new businesses join EDASC as Investors.

EDASC is a countywide publicprivate partnership with 63 percent of funding coming from public sources, and 37 percent from private sources including fundraising events. Public revenue sources include Skagit County, Port of Skagit, Port of Anacortes, local cities and towns, and the State Department of Commerce. Private sources are comprised of our Investors and events. Our Investors represent a cross-section of the local economy. To ensure a healthy and stable organization, EDASC continually works to diversify funding sources and opportunities to ensure full representation of all local industries.

EDASC is a small organization implementing good financial stewardship practices with oversight by the Board of Directors and Finance & Audit Committee members. In 2019, more of EDASC expenses were focused on program delivery with 62 percent of all spending allocated toward economic development activities, 29 percent toward operations support and general administration, and only 9 percent of expenses designated for fundraising and investor relations.

REVENUE



EXPENSES



INVESTOR INFO

EDASC Investor levels and perks

Join the nearly 250 Investors already supporting local economic development



Signature Investors

EDASC Signature Investors — those who invest at least \$5,000 annually — recognize the importance of ensuring ongoing support for economic development activities. Signature Investors receive bonus perks on top of those received by Investors.

- Special recognition at all EDASC events
- Preferential placement in the EDASC Skagit Business Guide
- Logo placement on EDASC's home page
- Complimentary tickets to Economic Forecast Night
- Complimentary booth at Spotlight on Skagit
- Prominent listing in EDASC online investor directory

Investors

As an EDASC Investor, your annual investment will fuel innovative and collaborative economic development. Along with ensuring a sustainable Skagit County economy while preserving what we love, Investors receive perks as a special thank you from EDASC.

- Exclusive recognition in EDASC Skagit Business Guide
- Networking and sponsorship opportunities
- Discounts on EDASC workshops and events
- Complimentary tickets to EDASC's Investor Appreciation event
- Access to periodic research, resources, and opportunities
- Listing in EDASC's online investor directory

Become an EDASC Investor

Interested in becoming an EDASC Investor? Contact EDASC Communications & Community Engagement Specialist Aaron Weinberg at aaron@skagit.org or 360-336-6114. Investor information is also available online at skagit.org.

Entrepreneur support service opens branch in Mount Vernon

MOUNT VERNON — Small business owners and aspiring entrepreneurs in Skagit and Island counties received expanded business advising services in early 2021 as the Center for Inclusive Entrepreneurship (CIE) opened a new branch in downtown Mount Vernon.

The office, co-located with the Mount Vernon Downtown Association at 325 West 1st Street, provides early-stage advising to entrepreneurs looking to start a small business.

CIE has been working with entrepreneurs in underserved communities on the Olympic Peninsula since 2013. In 2019, CIE partnered with the Small Business Development Center (SBDC) to establish a branch office in Port Angeles to provide ongoing support. CIE also spearheaded the aspiring entrepreneur support program StartUp Sedro-Woolley, which expanded to StartUp Skagit Valley in 2020.

CIE Executive Director Mike Skinner said he was excited to further expand their support services to Skagit County.

"Through StartUp Skagit Valley and other initiatives, CIE has already helped over 60 individuals at various stages of launching and growing a small business," Skinner said.

CIE's Mount Vernon office will serve as an entrepreneur onramp to local SBDC centers. While CIE focuses on aspiring



The Center for Inclusive Entrepreneurship in late 2019 held a networking and learning session at EDASC's conference room.

entrepreneurs and early-stage businesses, the SBDC focuses on helping existing businesses expand exponentially to bring new jobs and new investment to the region.

"The entrepreneur onramp is an innovative model that expands the entrepreneurship support eco-system in our region," said EDASC CEO John Sternlicht. "By helping us reach more potential entrepreneurs, particularly those in underserved groups such as people of color and women, CIE's program will help us build more businesses ready and able to contribute to a more sustainable, equitable and resilient local economy."

> Contact CIE Phone: 425-243-7366 Email: communityenterprise@cie-nw.org

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category directory SKAGIT

AGRICULTURE & FORESTRY

Crop Production



Companies in Skagit:

Animal Production



Companies in Skagit: 45

Forestry & Logging



Companies in Skagit: EDASC administers Skagit County's Innovation Partnership Zone, which focuses on value-added agriculture. The IPZ, based at the Port of Skagit, seeks ways to sustain agriculture by finding new products to market.

One recent outcome from the IPZ was the creation of the Genuine Skagit Valley origin mark, applying to anything grown or produced primarily in Skagit County. Visit genuineskagitvalley.com to learn more.



All stats from Employment Security Department Q1 2020 unless noted otherwise.

Agriculture & Forestry

Bay Baby ProduceSmall Business InvestorPO Box 2429 | 20282 Conway Frontage RdMount Vernon WA, 98273 | (360) 755-2299mail@amffarms.com | www.baybabyproduce.comMichele Youngquist

Bob Dog ProduceSmall Business Investor18019 Bradshaw Rd | Mount Vernon WA, 98273(360) 661-0821 | bwaltner@comcast.netCristina Waltner

Janicki Logging &

Construction Co., Inc. Small Business Investor 103 N Township St | Sedro-Woolley WA, 98284 (360) 856-2068 | info@janickilogging.com www.janickilogging.com | Mike Janicki

Northwest Agriculture

Business Center Non-Profit Investor PO Box 2924 | 419 South 1st St, Suite 207 Mount Vernon WA, 98273 | (360) 336-3727 david@agbizcenter.org | www.agbizcenter.org David Bauermeister

S & B Farms, Inc. 18154 W Stackpole Road Mount Vernon WA, 98273 | (360) 424-5850 jenn.sbfarms@gmail.com | Brad Smith

Sakata Seed America, Inc. Small Business Investor 11857 Bay Ridge Dr | Burlington WA, 98233 (360) 336-9727 | sleanos@sakata.com www.sakata.com | Sonya Leanos

Sakuma Bros. Farms, Inc. Small Business Investor PO Box 427 | Burlington WA, 98233 (360) 757-6611 | ryans@sakumabros.com www.sakumabros.com | Ryan Sakuma

Sierra Pacific Industries Small Business Investor 14353 McFarland Rd | Mount Vernon WA, 98273 (360) 424-7619 | Iperry@spi-ind.com www.spi-ind.com | Lisa Perry

Skagit Farmers Supply

PO Box 266 | 1833 Park Lane Burlington WA, 98233 | (360) 757-6053 Tomb@skagitfarmers.com www.skagitfarmers.com | Tom Boland

Washington Bulb Company, Inc.

Company, Inc. Small Business Investor 16031 Beaver Marsh Road Mount Vernon WA, 98273 | (360) 424-5533

Team

st St, Suite 207 (360) 336-3727 www.gepizcenter.org

www.tricocompanies.com

Design-Build Contractor

TRICO Companies, LLC 15066 Josh Wilson Rd. PO Box 409 Burlington, WA 98233 (360) 757-2373

category directory SKAGIT

ARTS & TOURISM



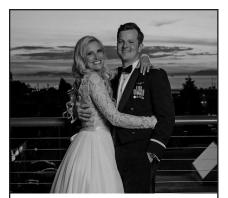
Companies in Skagit:

57

Employment: 509

Skagit County's tulip fields, wellpreserved historic communities, and artisan restaurants and farms attract visitors from around the world. Skagit County has long attracted artists and writers, from the painters of the Northwest School modernist art movement to Beat Generation writers who manned North Cascades fire lookouts. Today the county and its communities boast nationallyrenowned galleries, museums, and arts offerings.

All stats from Employment Security Department Q1 2020 unless noted otherwise.



MAJESTIC INN & SPA





THE APOTHECARY SPA



360.299.1400 419 Commercial Ave. Anacortes, WA Majesticinnandspa.com

> Photos by Heather Mayer Photography and Luna Anne Bridal

Arts & Tourism

Anacortes Arts Festival Non-Profit Investor 505 O Avenue | Anacortes WA, 98221 (360) 293-6211 | aafdirector@anacortesartsfestival.com anacortesartsfestival.com | Meredith McIImoyle

Avalon Golf LinksSmall Business Investor19345 Kelleher Road | Burlington WA, 98233(360) 757-1900 | avalon@avalonlinks.comwww.avalonlinks.com | Ron Hass

Candlewood Suites

Burlington Small Business Investor 1866 S Burlington Boulevard Burlington WA, 98233 | (360) 755-3300 KatieHayton@hotelservicesgroup.com www.candlewoodsuites.com/burlingtonwa Katie Hayton

Fairfield Inn & Suites

By Marriott BurlingtonSmall Business Investor9384 Old Hwy 99 N Rd | Burlington WA, 98233(360) 757-2717 | Sandy.kish@marriott.comwww.marriott.com/otsfs | Sandy Kish

Fidalgo Bay ResortSmall Business Investor4701 Fidalgo Bay Rd | Anacortes WA, 98221(360) 298-5695 | valeri@fidalgobay.comwww.fidalgobay.com | Valeri Teela

Hampton Inn & Suites by Hilton

- Burlington WA Small Business Investor 1860 S. Burlington Blvd | Burlington WA, 98233 (360) 757-7100 | katiehayton@hotelservicesgroup.com Katie Hayton Heritage Flight MuseumNon-Profit Investor15053 Crosswind Dr | Burlington WA, 98233(360) 424-5151 | admin@heritageflight.orgwww.heritageflight.org | Julie Shelby

Majestic Inn & SpaSmall Business Investor419 Commercial Ave | Anacortes WA, 98221(360) 299-1400 | gm@majesticinnandspa.comwww.majesticinnandspa.com | Alia Rossi

McIntyre Hall

- Performing Arts Center Non-Profit Investor 2501 E College Way | Mount Vernon WA, 98273 (360) 416-7727 | nida.tautvydas@skagit.edu www.mcintyrehall.org | Nida Tautvydas

Museum of Northwest ArtNon-Profit InvestorPO Box 969 | 121 S First | La Conner WA, 98257(360) 466-4446 | joannas@museumofnwart.orgwww.monamuseum.org | Joanna Sikes

Skagit SkateSmall Business Investor390 Cedar Street | Burlington WA, 98233(360) 755-5001 | gkenglund@msn.comskagitskate.com | Karen Englund

Gold

Swinomish Casino and Lodge

12885 Casino Drive | Anacortes WA, 98221 (360) 299-1607 | jschwinden@swinomishcasino.com www.swinomishcasinoandlodge.com Jumada Schwinden



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0000000

category directory SKAGIT

CONSTRUCTION & CONSTRUCTION FROM THE SECONDARY SECONDARY

Construction



Companies in Skagit:





Employment: **4,095**



Average Annual Wage: \$64,740

INTERESTING FACTS

Construction was ranked No. 1 for industry job growth and as the No. 4 revenue-producing industry in Skagit County according to a 2019 report by labor market analytics company Emsi.

Construction & Construction-Related

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Managing in the Midst of Challenge

MOUNT VERNON – Spane Buildings, a Mount Vernon-based contractor specializing in post-frame buildings, credits its 76 years of success to the importance of keeping a positive attitude and maintaining integrity, especially in the midst of a global pandemic.

Like almost every business during this period of public health crisis and accompanying economic downturn, the company has experienced significant changes in its operations and markets — but adaptation has turned out to be a core strength of the company's business model.

In March of 2020, Spane Buildings had to put all construction on hold and lay off all 7 of its construction crews. This was an extremely hard decision for owner Jim Spane to make, as he sees his employees as family. However, he knew it was the right decision for the overall health of the community and his employees.

April was another challenging month for the company, but the overwhelming support of the community and its customers helped Spane Buildings resume its construction projects. "We also have a great relationship with Heritage Bank that we are very thankful for," Jim Spane explained. Heritage Bank played a very important role in getting a crucial PPP loan approved.

While 2020 was not an easy year for any small business, Jim Spane and his employees agree that it was a good reminder to be thankful for the basics, like having a job and remembering that employee safety is their number one priority.

"As soon as we opened back up, building levels skyrocketed," Jim Spane stated. Spane is now seeing an increase in residential sales as consumers see self-isolation as an opportunity for home improvement. This is a major change in the company's customer base, which over the years has shifted from predominantly agricultural to increasingly commercial, and now more residential.

"Overall demand for buildings has remained very high this year," said Spane.



"I think that with more people staying at home they've decided to invest more in their property." To be sure, the current business environment poses downsides as well as opportunities. Spane notes the increase in materials costs and lead times and the added expense of more stringent safety procedures, as well as more cumbersome permit and inspection processes. In response, Spane has constrained his company's sphere of operations to a tighter geographic radius, not only to better manage costs but also to reduce the logistical challenges of keeping a team in the field during a pandemic.

One aspect of Spane's business that will remain unchanged is its commitment to customers and employees. "We take care of our customers and back up our work," said Spane, "we've developed lifelong friendships over multiple projects and generations." Spane Buildings prides itself on providing high level customer satisfaction, as well as treating customers and employees like family.

Jim Spane quoted, "Everybody says they have the best employees, but I really think that our people are what makes us great." Spane Buildings has about 45 employees, all of whom value safety, integrity, and knowledge. Their company understands that integrity at a professional level reflects how they work as a company. Being honest through their work reflects the flawless standard they hold their craftsmanship to.

Spane also works with local and regional companies — such as Cascade Lumber, Taylor Metal Products, and Stanwood Redi Mix — to support a healthy local economy.

The company supports the community by donating to local nonprofits, most recently decorating and auctioning off a tree at the Skagit Hospital Foundation's Festival of Trees fundraiser. The company has also built playhouses for non-profit charity auctions and has completed a variety of community service projects.

Spane Buildings is planning for growth within the next few years. The company will move to a new, larger headquarters in Mount Vernon as they begin offering building kits: packages comprised of building plans, lumber, and an instructional manual that can be shipped anywhere in the country.

"We are excited for what the future holds and look forward to growing in Skagit County and turning Spane Buildings into a national brand," said Jim Spane.



EDUCATIONAL SERVICES

category directory





Skagit Valley College, an EDASC Gold Investor, offers 4-year degrees in applied science, 2-year degrees in over two dozen fields, and professional & technical certificates in 30 programs.

Washington State University-

Everett, an EDASC Gold Investor and located just south of Skagit County, provides industry-aligned undergraduate programs with an interdisciplinary focus on the Puget Sound region.

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Career and technical educators encourage business owners and professionals to get involved

While growing up, Vojtech Morgan, 17, learned how to cook from his mother and decided early on to work toward becoming a chef at a high-end restaurant.

"I like preparing people food and seeing the smile on their face," Morgan said. "You can turn someone's day around by cooking them a meal."

Thanks to the county's robust career and technical education (CTE) ecosystem, Morgan is getting a head start on his career goal. He's enrolled in the Culinary Arts Program at the Northwest Career & Technical Academy (NCTA) in Mount Vernon while also attending Burlington-Edison High School.

Morgan's path toward becoming career-ready is exactly what CTE programs across the county aim to do, said Sedro-Woolley High School CTE Director Jerry Grisham. Traditionally, students would get a diploma and either go to work or college.

"Now, instead of career exploration in college or after high school, students get started in 8th grade," Grisham said.

Six school districts and the Northwest Career & Technical Academy (NCTA) make up the CTE ecosystem in Skagit County, with each school district offering their own CTE classes. The NCTA acts as a CTE hub for the school districts, offering courses to any student in the county no matter what school district they attend.

CTE classes are designed to help students explore careers and to further prepare students for a career, to receive a certification, or to set a path for college, said NCTA Director Lynette Brower. For instance, high school students can earn a nursing assistant certification to get a jump start in working in healthcare. Other examples of courses offered in Skagit County



include learning environmental science, publishing, real estate, computer programming, and much more.

"Our work in CTE in part helps set workplace expectations, how to interact with adults and learning soft skills," Brower said. "Our young people have amazing skills. There is nothing more powerful than watching these young people fly."

Currently, there is an effort among the county's CTE directors and NCTA to work more collaboratively to benefit the students as well as local employers.

Part of that effort is reaching out to local career experts and businesses to support CTE programs in their respective fields. Learning from experts, said Brower, is one of the most impactful ways to reach students.

Dianna Chonka, General Manager of North Harbor Diesel in Anacortes, has supported CTE programs in Skagit County for years and regularly employs high school students as apprentices. They also allow students to job shadow, provide tours for classes, and provide equipment for students to tear apart and learn.

Chonka, who serves on the advisory committees for both Skagit Valley College and NCTA's marine programs, said it's important to maintain interest in the profession among students to ensure the long-term viability of the industry.

"If everything goes to perfect plan, we may get a fulltime employee out of this training, but that's not really our goal," Chonka said. "We enjoy supporting students and offering these opportunities and stand firm behind these high school CTE programs."

Burlington-Edison District Nurse Tessa McIlraith, who services on the NCTA Applied Medical Sciences Advisory Board, supports CTE programs in a number of ways, including through job shadowing, advising on curriculum and reviewing program outcomes.

She said CTE opportunities are vital to Skagit County in many ways.

"Some of our students and families don't have parents that graduated

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high school or college," McIIraith said. "Some students can be really successful in hands-on career opportunities, like welding or nursing or in culinary school. I see students who have struggled in the traditional high school setting and when they take our CTE classes at Burlington-Edison High School or NCTA, they find a joy and passion you don't see in a regular classroom."

Involvement in Skagit County CTE programs – whether you run a business or are an individual with professional skills who wants to give back – doesn't have to be as intensive as the previous two examples.

For instance, one could join a class as a guest speaker, judge an event, conduct a mock interview, or be a career mentor, among many other opportunities.

Grisham said that volunteers who come to visit classrooms are often surprised by students' level of engagement.

"You can walk into any CTE program and the adult can ask any kid, 'What are you working on and why?' Any kid in those classes has the answer. They communicate with adults on another level. You can see their pride. It's tangible."

Cameron Kapan, who graduated from Sedro-Woolley High School in 2020 and who now works at

Les Schwab, remembers working his way through CTE automotive courses in Sedro-

Interested in getting involved in local CTE programs? Contact info@skagitcte.org to get connected! Woolley and further course work at NCTA. He learned jobs skills from his instructor as well as from working professionals who volunteered their time, especially the local Harley Davidson crew.

"It was a breathtaking experience," Kapan said. "It was hours of working on cars and getting your hands dirty all day."

The county's CTE program directors encourage anyone interested in becoming involved with CTE learning to contact info@skagitcte.org to get started.

"Volunteers and community partners help make our CTE programs stronger," Brower said. "You can help benefit these students and the industry in which you work."

Morgan's head start toward his culinary career is a good example of CTE success in action. In his two-period culinary course at NCTA, he has learned good knife skills, keeping his kitchen clean and more. His training has also helped him land a job at the fine-dining restaurant Oyster Bar in Bow, where

he preps food in the kitchen and washes dishes.

"It's a great experience and I have great mentors," Morgan said.

4 SKAGIT COUNTY'S CTE ECOSYSTEM

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Companies in Skagit: **116**



Employment:





Average Annual Salary: \$85,324

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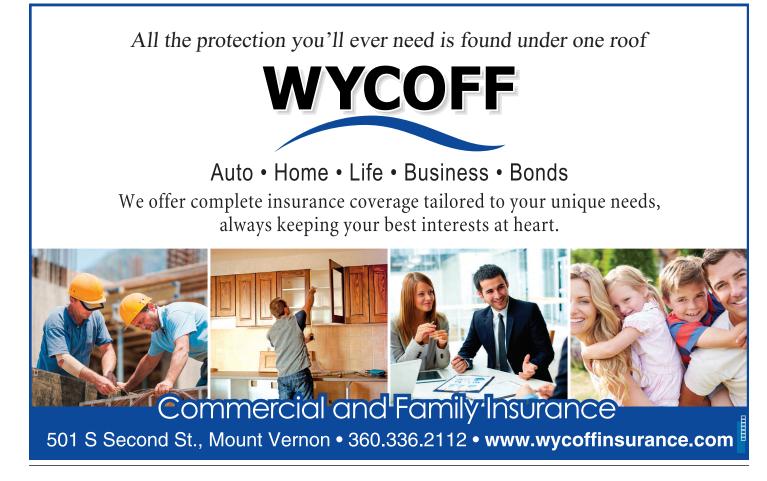
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category directory SKAGIT

FOOD & BEVERAGE

Companies in Skagit: 263

Employment:



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Healthier Vending NWSmall Business Investor500 NW 200th Street | Shoreline WA, 98177(206) 355-6359 | laurie@healthiervendingnw.comwww.HealthierVendingNW.comLaurie Albrecht

Mr. T's Family Cafe

27346 Lake Cavanaugh Rd Mount Vernon WA, 98274 | (360) 318-3019 Mrtscafe503@gmail.com | Mrtscafe.com Brandie Mergens

Small Business Investor

North Cascade Sports Bar

and Restaurant Small Business Investor 44991 Concrete Road | Concrete WA, 98237 (360) 724-8913 | andreaplummer1979@gmail.com Andrea Dunn

 Pasek Cellars Winery
 Small Business Investor

 2629 Old Hwy. 99 South, #B
 Mount Vernon WA, 98273 | (360) 336-6877

 pasekcellarsconway@frontier.com
 www.pasekcellars.com | Judy Pascale

Ristretto IncSmall Business Investor416 S 1st St | Mount Vernon WA, 98273(206) 228-3888 | ristrettocoffeelounge@gmail.comwww.ristrettocoffeelounge.com | Sean O'Leary

Skagit Valley Malting Small Business Investor 11966 Westar Lane | Burlington WA, 98233 (360) 982-1262 | emily@skagitvalleymalting.com Emily Baker

Skagit's Best Salsa Co. Small Business Investor 14135 Bradshaw Road | Mount Vernon WA, 98273 (360) 610-9022 | kirtrohrs@hotmail.com Kirt Rohrs

Skiyou Ranch LLC Small Business Investor 26910 Duffy Rd | Sedro-Woolley WA, 98284 (360) 708-3292 | skiyouranch@gmail.com www.skiyouranch.com | Tarie Benson

The Brown Lantern

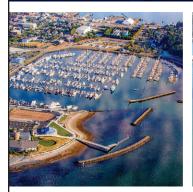
Alehouse Small Business Investor 412 Commercial Ave | Anacortes WA, 98221 (360) 293-2544 | Cheryl@brownlanternalehouse.com brownlantern.com | Cheryl Rogers

 Walton Beverage Co.
 Small Business Investor

 1350 Pacific Place | Ferndale WA, 98248
 (360) 380-1660 x 105 | les.blouin@waltonbeverage.com

 www.waltonbeverage.com | Les Blouin
 Les Blouin

Port of Anacortes



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MARINE TERMINAL

Ideally situated deep water port with 3 piers servicing break bulk cargo, heavy lift operations and moorage for commercial boats and ships.



EVENT VENUES

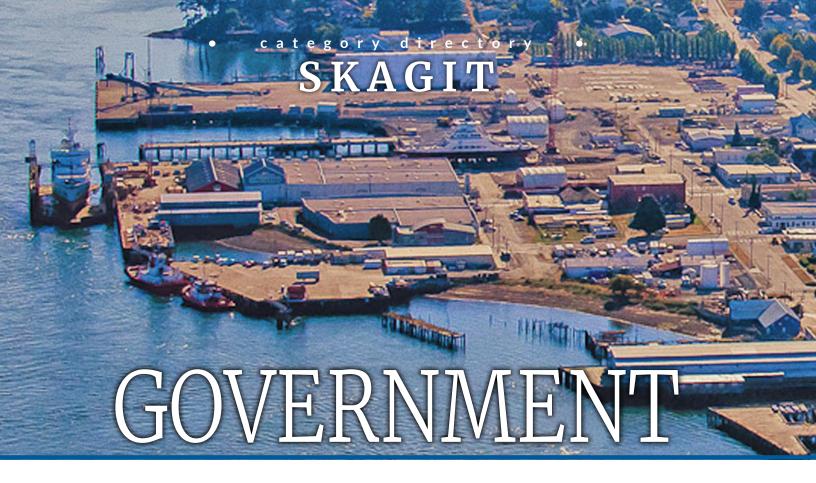
- Seafarers' Memorial Park Building
- Transit Shed Event Center



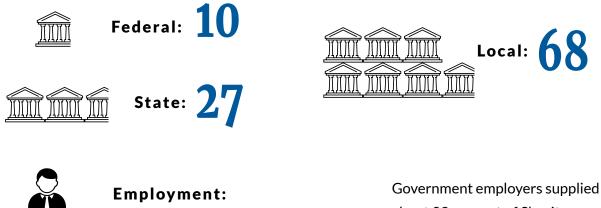
ANACORTES AIRPORT

- Aviation fuel available 100LL and Jet A
- Tie Down Spaces Available

Port of Anacortes | 100 Commercial Avenue, Anacortes, WA 98221 | 360-293-3134 | www.portofanacortes.com



Government Agencies in Skagit County



Government employers supplied about 23 percent of Skagit County jobs in 2018. Most of these jobs are attributed to local K-12 school districts.

\$62,680

All stats from Employment Security Department Q1 2020 unless noted otherwise.

11,721

Average Annual Salary:

Government

Cascades Job Corps

College & Career Academy

2060 Powerhouse Drive | Sedro-Woolley WA, 98284 (360) 854-2145 | hamilton.macklin@jobcorps.org cascadesjobcorpscca.com | Macklin Hamilton

City of Anacortes

PO Box 547 | 904 6th Street | Anacortes WA, 98221 (360) 299-1950 | coa.mayor@cityofanacortes.org www.cityofanacortes.org | Laurie Gere

City of Burlington

833 S Spruce St | Burlington WA, 98233 (360) 755-0531 | cityhall@ci.burlington.wa.us www.burlingtonwa.gov | Steve Sexton

City of Mount Vernon

910 Cleveland Ave | Mount Vernon WA, 98273 (360) 336-6211 | mvmayor@mountvernonwa.gov www.mountvernonwa.gov | Jill Boudreau

City of Sedro-Woolley

325 Metcalf Street | Sedro-Woolley WA, 98284 (360) 855-1661 | swmayor@ci.sedro-woolley.wa.us www.ci.sedro-woollev.wa.us | Julia Johnson

Port of Anacortes

100 Commercial Ave | Anacortes WA, 98221 (360) 293-3134 | danw@portofanacortes.com www.portofanacortes.com | Dan Worra

Port of Skagit

15400 Airport Drive | Burlington WA, 98233 (360) 757-0011 | patsy@portofskagit.com www.portofskagit.com | Patsy Martin



Samcor Incorporated Small Business Investor PO Box 567 | Anacortes WA, 98221 (360) 726-2488 | careythurston@samcor.biz **Carey Thurston**

Skagit Council

Team

Public

Public

Public

Public

Public

Public

of Governments Small Business Investor 315 South 3rd St, Suite 100 Mount Vernon WA, 98273 | (360) 416-7876

kmurphy@scog.net | www.scog.netKevin Murphy

Public

Public

Public

Skagit County

1800 Continental PI #100 Mount Vernon WA, 98273 | (360) 416-1300 trishal@co.skagit.wa.us | www.skagitcounty.net **Trisha Logue**

Skagit PUD

Public 1415 Freeway Drive | Mount Vernon WA, 98273 (360) 424-7104 | pud@skagitpud.org www.skagitpud.org | George Sidhu

Town of Concrete Public PO Box 39 | 7674 Cedar Park | Concrete WA, 98237 (360) 630-4303 | goodwords@frontier.com http://www.townofconcrete.com/ Mayor Jason Miller

Town of Hamilton

PO Box 528 | Hamilton WA, 98255 | (360) 826-3027 c.vandiver.hamiltonmayor.wa@gmail.com Carla Vandiver

Town of La Conner

PO Box 400 | La Conner WA, 98257 (360) 466-3125 | Mayor@townoflaconner.org www.townoflaconner.org | Ramon Hayes



In partnership with public agencies and private business, the Port of Anacortes develops and manages facilities and services which simulate job creation and protects the quality of life of area residents. The Port is home to over 1,100 jobs, has completed \$60 million in environmental cleanups, and hosts over 16,000 visiting boater nights annually at Cap Sante Marina.

100 Commercial Ave. Anacortes, WA 98221 P. (360) 293-3134 F. (360) 293-9608 **Executive Director: Dan Worra** portofanacortes.com



Port of Skagit serves as an economic development engine for Skagit County by concentrating on our mission, Good Jobs for the Skagit Valley. The Port owns and operates four main enterprises that are home to 90 businesses and 1,700 jobs.

Skagit Regional Airport:

Located on Bayview Ridge, Skagit Regional focusses on business aviation that supports and generates job creation throughout Skagit County, US Customs & Border Protection Services were added in 2019 to accommodate international flight arrivals, providing even more opportunity for economic development.

Bayview Business Park:

With a nearly constant 100% occupancy rate, Bayview Business Park is home to 40 businesses and 1,000 jobs. While most of the companies focus on general, marine and aerospace manufacturing, there are also more than a dozen businesses working in value-added agriculture.

La Conner Marina:

Opened in 1970, the La Conner Marina celebrated 50 years of service to our community in 2020. Today, the La Conner Marina is a premier destination for recreational boaters, commercial fishers and marine-related businesses and manufacturers.

SWIFT Center:

Sedro-Woollev Innovation for Tomorrow Center, the former Northern State Hospital, is the Port's newest enterprise. The vision for SWIFT is to become a Center for agricultural and environmental innovation and technology that does good things for the world.

15400 Airport Drive Burlington, WA 98233 Administration Office 360.757.0011

Government...cont.

Town of LymanPublicPO Box 1248 | Lyman WA, 98263(360) 826-3033 | info@townoflyman.comhttp://www.townoflyman.com/ | Eddie Hills

WorkSource Skagit / Employment

Security Department Non-Profit Investor 2005 E College Way | Mount Vernon WA, 98273 (360) 416-3545 | jlund@esd.wa.gov Jennifer Lund

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verett.wsu.edu

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SKAGIT

HEALTH CARE & SOCIAL ASSISTANCE

Skagit County offers comprehensive, highquality health care facilities, with close access to world-leading specialty health care institutions in Seattle. Local healthcare is one of Skagit County's leading employment sectors, and the county serves as a regional center in Northwest Washington for health care services.

Skagit Regional Health, an EDASC Platinum Investor, is the county's largest employer, with a total headcount of about 3,000 according to a WWU report from 2018. **PeaceHealth United General Medical Center**, also an EDASC Platinum Investor, was the county's No. 13 employer.

Health Care & Social Assistance



Companies in Skagit: **786**





Average Salary:



PeaceHealth United General Medical Center



PeaceHealth United General Medical Center in Sedro-Woolley is a 25-bed, critical access hospital and Level IV Trauma Center serving communities in Skagit and Island Counties. We provide exceptional health care with a full complement of primary, walk-in and specialty care services.

Major medical services include:

• Cancer Care -- Advanced diagnostic imaging, medical and radiation oncology and support services.

• General & Orthopedic Surgery --Accomplished surgeons provide general and specialized surgeries.

• Heart and Vascular Care --Experienced cardiologists specialize in complete diagnosis and treatment of the cardiovascular system.

• 24/7 Emergency Care --Specialized physicians and staff provide immediate medical treatment, life-saving care and coordination for safe patient transport.

• Rehabilitation Therapies --Comprehensive rehabilitative care – both outpatient and inpatient – is available for patients in need of physical, occupational and/or speech therapy. Care is delivered by highly skilled nurses and licensed therapists. Inpatient care takes place in our 10-bed Acute Rehabilitation Center offering one-on-one therapy designed to restore independence and quality of life following a major injury or illness.

2000 Hospital Dr. Sedro-Woolley, WA. 98284 (360) 856-6021 peacehealth.org/ united-general-medical-center

Health Care & Social Assistance

Cascade Facial Surgery and Aesthetics, PLLC Small Business Investor 1600 Continental PI, Ste 103 Mount Vernon WA, 98273 | (360) 336-1947 jong@cascadeface.com | www.cascadeface.com Jonathan Grant, M.D.

Cascadia Eye AssociatesSmall Business Investor2100 Little Mountain Ln | Mount Vernon WA, 98274(360) 416-6735 | kristiel@ncascade.comwww.ncascade.com | Kristie Lindell

Country Meadow Village Small Business Investor 1501 Collins Rd | Sedro-Woolley WA, 98284 (360) 856-0404 | sandraj@villageconcepts.com www.villageconcepts.com | Sandra Jensen

Hawthorne Funeral Home

IRG Physical & Hand Therapy

311 East College Way, Suite A

Alexandria Zitnik

& Memorial Park Small Business Investor PO Box 398 | 1825 East College Way Mount Vernon WA, 98273 | (360) 424-1154 kirk@hawthornefh.com | www.hawthornefh.com Kirk Duffy

Hilde Family DentistrySmall Business Investor239 S Burlington Blvd | Burlington WA, 98233(360) 707-5343 | reception@HildeFamilyDentistry.comwww.HildeFamilyDentistry.com | Jason Hilde

Mount Vernon WA, 98273 | (360) 685-8174

alex.zitnik@irgpt.com | www.irgpt.com

Team



Skagit Regional Health is an integrated health care system providing advanced, quality and comprehensive services to the people of Skagit, Island and Snohomish counties. The system includes Skagit Valley Hospital in Mount Vernon and Cascade Valley Hospital in Arlington, both offering acute and emergency care, and more than two dozen clinic locations providing primary, specialty and urgent care. www.SkagitRegionalHealth.org

Skagit Regional Health P.O. Box 1376 Mount Vernon, WA 98273 Phone: 360-428-2293 Fax: 360-428-2416 Website: www.SkagitRegionalHealth.org

PeaceHealth

United General Medical Center Platinum 2000 Hospital Drive | Sedro-Woolley WA, 98284 (360) 856-6021 | cjohnston@peacehealth.org www.peacehealth.org/united-general-medical-center Chris Johnston

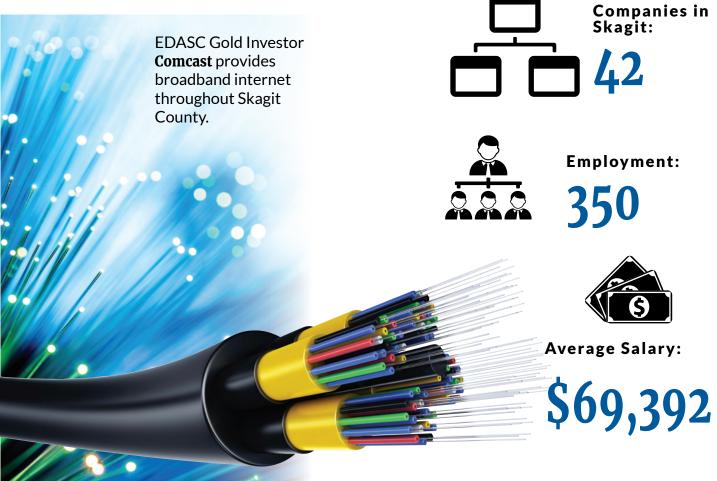
Riverside Health Club Small Business Investor 2225 Riverside Dr. | Mount Vernon WA, 98273 (360) 424-4200 | karen@riversidehealthclub.com riversidehealthclub.com | Karen Westra

Skagit Regional HealthPlatinumPO Box 1376 | Mount Vernon WA, 98273(360) 814-2370 | bivie@skagitregionalhealth.orgwww.skagitregionalhealth.org | Brian Ivie



category directory SKAGIT

INFORMATION TECHNOLOGY



Information Technology

Comcast

400 Seguoia Dr. Ste 100 | Bellingham WA. 98226 (360) 595-5947 | vincent buys@comcast.com comcast.com | Vincent Buys

Dimensional

Communications Small Business Investor 1220 Anderson Rd | Mount Vernon WA, 98274 (360) 424-6164 | ryanh@dimensional.net www.dimensional.net | Ryan Hagman

NP Information Systems

Gold

Silver 2103 Grant Street | Bellingham WA, 98225 (360) 671-4906 | vincep@npinfo.com www.npinfo.com | Vince Preece

Sierra Microproducts, Inc.

506 30th Street, Unit 4 | Anacortes WA, 98221 (360) 334-7595 | sean@sierramicroproducts. com

Team

www.sierramicroproducts.com | Sean Gallagher



Quality Public Transportation for a Growing Community. Skagit Transit exists to provide safe, convenient and high quality public transportation to our growing community. Our services are vital for a rising number of residents who rely on Skagit Transit for the freedom and independence most take for granted.

An increasing number of local residents are choosing public transit over their private vehicles because of safety, comfort and cost savings.

- Fixed Route Service
- Dial-A-Ride Vanpool
- County Connector
- Everett Express

P: (360) 757-4433 **Executive Director: Dale O'Brien** E: dobrien@skagittransit.org | skagittransit.org

Freedom. Independence.

Being able to go to work, to shop, to see your doctor and visit your friends is a privilege most take for granted. Skagit Transit provides safe and dependable public transportation. Both for those who need it and for those who choose it to improve their quality of life.



Fixed Routes • County Connector • Everett Express • Dial-A-Ride • Vanpool



www.skagittransit.org | (360) 757-4433





Did You Know?

Although Skagit County is often perceived as an agriculture-driven economy, the manufacturing sector ranks as its No. 1 revenue producer.

Skagit County is home to innovative world leaders in specialized advanced manufacturing:

- Aerospace and advanced composites
- Precision tools
- Metals
- Prototypes
- Engineering services

Manufacturing



Companies in Skagit: 185



Employment: 6,310



Average Annual Wage: \$71,660

Manufacturing

Air Liquide Large Industries U.S. LP Team 8581 South Texas Road | Anacortes WA. 98221 (360) 293-6171 x 11 | dominic.foley@airliquide.com https://www.airliquide.com/united-states-america **Dominic Foley**

Breedt R & D Skagit Small Business Investor 1809 Railroad Ave, Suite A Mount Vernon WA, 98273 | (360) 202-8462

abreedt@bptdesign.com | www.BreedtRDSkagit.com Andries Breedt

Chinook Enterprises Small Business Investor 2026 N LaVenture Rd | Mount Vernon WA, 98273 (360) 428-0140 | nwegner@chinookenterprises.org www.chinookenterprises.org | Nicolette Wegner

EDCO. INC.

Small Business Investor 14508 Ovenell Road | Mount Vernon WA, 98273 (360) 424-6600 | leslie@edcoonline.com www.EDCOonline.com | Leslie Smith

Eddyline Kayaks

11977 Westar Lane | Burlington WA, 98233 (360) 757-2300 | scott@eddvline.com www.eddyline.com | Scott Holley

Goodwinds Composites Small Business Investor 1829 Railroad Ave | Mount Vernon WA, 98273 (360) 588-4785 | amelia@goodwinds.com www.goodwinds.com | Amelia Cook

Janicki Industries, Inc.

1476 Moore St | Sedro-Woolley WA, 98284 (360) 856-5143 | jjanicki@janicki.com www.janicki.com | John Janicki

Legend Brands

Small Business Investor 15180 Josh Wilson Rd | Burlington WA, 98233 (360) 757-7776 | info@legendbrands.net www.legendbrands.com | Marcia Neu

Marathon Petroleum Corporation

PO Box 700 | 10200 W March Point Road Anacortes WA, 98221 | (360) 293-9149 MPGill@marathonpetroleum.com www.tsocorp.com | Matthew Gill

PACCAR Technical Center

Emerald 12479 Farm to Market Rd | Mount Vernon WA, 98273 (360) 757-5200 | phil.stephenson@paccar.com www.paccar.com | Phil Stephenson

Reisner Distributor, Inc.

Small Business Investor PO Box 409 | 310 Commercial Anacortes WA, 98221 | (360) 293-2197 daverill@reisnerdistributor.com www.reisnerdistributor.com | Dan Averill

Shell Puget Sound Refinery

PO Box 622 | Anacortes WA, 98221 (360) 293-1552 | Cory.Ertel@Shell.com www.shell.us/pugetsoundrefinery | Cory Ertel

Team Corporation

Team

11591 Watertank Rd | Burlington WA, 98233 (360) 404-1085 | debbie.eaton@teamcorporation.com www.teamcorporation.com | Deb Eaton

TruckVault

Team

Gold

Gold

Team

Small Business Investor PO Box 734 | 315 Township Street Sedro-Woolley WA, 98284 | (360) 855-0464 al@truckvault.com | www.truckvault.com Al Chandler

VT Volant Aerospace, LLC

11817 Westar Lane | Burlington WA, 98233 (360) 558-5058 | garyneisinger@vtvolant.com Gary Neisinger

Gold





Hexcel Corporation is a leading advanced composites company that manufactures and markets lightweight, high-performance structural materials, including carbon fibers, reinforcements for composites, prepregs, honeycomb, matrix systems, adhesives and composite structures. Hexcel's product lines are applied across a variety of markets which spurs a constant drive for innovation and cost-competitive production. This culture of innovation allows it to embrace the exploration of new ideas, to challenge the impossible and succeed beyond expectations.

15062 Steele Road Burlington, WA 98233 (360) 757-7212 | hexcel.com Plant Manager: Dave Carlson





Legend Brands is a leading global provider of equipment and chemicals for professional cleaning, portable environmental control, fire remediation and water damage restoration, plus high performance automotive and fish hatchery customers. We've been building quality equipment in Burlington for more than 40 years!

пппппп

15180 Josh Wilson Rd Burlington, WA 98233 360-757-7776 LegendBrands.com



Janicki Industries, located in Skagit County, is an engineering and manufacturing company specializing in carbon fiber parts and tools for aerospace, marine, energy and other industries. Janicki can tackle large projects, utilizing precise five-axis mills, non-destructive inspection, autoclave, ultrasonic cutting and more. This 100% in-house capability enables a one-stop-shop for customers. We offer a dynamic work environment with competitive compensation.

719 Metcalf St. Sedro-Woolley, WA 98284 888.856.5143 janicki.com



Skagit County has a vibrant marine industry strategically located near major shipping routes and recreation areas. The sector includes:

- Cargo handling and logistics
- Fishing and seafood processing
- Ship and boat building
- Repair and maintenance
- Passenger vehicles operations
- Recreational boating
- Other maritime support industries



EDASC, the City of Anacortes and Port of Anacortes in 2019

developed the Anacortes Maritime Strategic Plan, a blueprint to strengthen the maritime industry for the next decade. EDASC in late 2019 also began organizing the Skagit Maritime Symposia, a series of cluster meetings designed to advance the local sector and interact with the state maritime cluster while sustaining meaningful dialogue.





Marine

Dakota Creek Industries. Inc. Gold PO Box 218 | 820 4th Street Anacortes WA, 98221 | (360) 293-9575 mike@dakotacreek.com | www.dakotacreek.com Mike Nelson

La Conner Maritime Service Non-Profit Investor 920 W Pearle Jensen Way La Conner WA, 98257 | (360) 466-3629 isaaco@laconnermaritime.com www.laconnermaritime.com | Isaac Oczkewicz

LAVLE USA, Inc Silver 15809 Preston Place | Burlington WA, 98233 (360) 768-1445 | morten.pedersen@lavle.com http://lavle.com | Morten Pedersen

Seattle Yachts / Northern Marine Team 2415 T Avenue, Suite 112 | Anacortes WA, 98221 (360) 299-0777 | peter@seattleyachts.com seattleyachts.com | Peter Whiting

Tomco Marine Group, Inc. Small Business Investor PO Box 600 | 800 S. Pearle Jensen Way La Conner WA. 98257 | (360) 466-9277 mike@americantugs.com www.americantugs.com | Mike Schoppert

TRANSPAC MARINAS, INC. Small Business Investor PO Box 1169 | 702 R Avenue Anacortes WA, 98221 | (360) 293-8888 daver@transpacmarinas.com www.transpacmarinas.com | Dave Rytand



When we're not assisting our customers with an automotive need, we're doing all that we can to give back to the communities we serve. Honda of Burlington sponsors both national and local organizations and foundations, including the Helping Hands Food Bank, Hospice of the Northwest, Boys and Girls Club, and the Mount Vernon Farmers Market. By shopping here for your next new Civic sedan, you help support causes such as these as well.

1615 S. Goldenrod Road, Burlington, WA 98233 Store Phone: 360 757 7467



Foothills Toyota is more than just a business for vehicle purchase and maintenance, we are a group of people who are family-oriented, care about your experience here with us and have the experience and expertise to help you with every aspect of your vehicle ownership. Our award-winning Sales, Parts and Service Departments can take care of everything you need.

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CAREER OPPORTUNITIES Visit www.janicki.com/careers/job-openings





U.S. ARM

NON-BROFFI



awarded a total of \$50,000 in CARES Act funding to the six Skagit County chambers of commerce as well as the Mount Vernon Downtown Association for COVID-19 relief.

EDASC

EDASC in 2020 became a 501c3 nonprofit after merging with the EDASC Foundation. The move streamlined operations while opening doors to new grant funding opportunities.

EDASC Non-profit Investor Helping Hands Food Bank received support from the National Guard to distribute food. (Pictured)

Non-Profit

Anacortes Chamber

of Commerce Non-Profit Investor 819 Commercial Avenue, Suite F Anacortes WA, 98221 | (360) 293-7911 sswartos@anacortes.org | www.anacortes.org Sandy Swartos

Associated General Contractors

of Washington Non-Profit Investor 2950 Newmarket Street, Suite 101, #309 Bellingham WA, 98225 | (360) 961-5323 Icalloway@agcwa.com | www.agcwa.com Lance Calloway

Burlington Chamber

of Commerce Non-Profit Investor PO Box 1087 | 520 E Fairhaven Avenue Burlington WA, 98233 | (360) 757-0994 burlingtonceo@burlington-chamber.com www.burlington-chamber.com | Peter Browning

Camp Korey

24880 Brotherhood Rd | Mount Vernon WA, 98274 (425) 440-0850 | jpitner@campkorey.org http://campkorey.org | Jennifer Pitner

Non-Profit Investor

Children's Museum

of Skagit County Non-Profit Investor 432 Fashion Way | Burlington WA, 98233 (360) 757-8888 | cate@skagitcm.org www.skagitchildrensmuseum.net Cate L. Anderson

Community Action

of Skagit County Non-Profit Investor 330 Pacific PI | Mount Vernon WA, 98273 (360) 416-7585 | info@communityactionskagit.org www.communityactionskagit.org | Bill Henkel

Concrete Chamber

of Commerce Non-Profit Investor PO Box 743 | Concrete WA, 98237 (360) 853-8784 | chamber@concrete-wa.com www.concrete-wa.com | Val Stafford

Friendship HouseNon-Profit InvestorPO Box 517 | 1002 S 3rd StNount Vernon WA, 98273 | (360) 336-6138tina@skagitfriendshiphouse.orgwww.skagitfriendshiphouse.orgwww.skagitfriendshiphouse.orgTina Tate

GSBA Non-Profit Investor 400 E Pine St, Ste 322 | Seattle WA, 98122 (206) 363-9188 | louise@thegsba.org http://www.thegsba.org/ | Louise Chernin

Helping Hands Food BankNon-Profit InvestorPO Box 632 | 9386 Fruitdale RdSedro-Woolley WA, 98284 | (360) 856-2211rebeccas@helpinghandsfoodbank.orgwww.helpinghandsfoodbank.org | Rebecca Larsen

Home Trust of SkagitNon-Profit InvestorPO Box 2444 | Mount Vernon WA, 98273(360) 428-0014 | jodidean@hometrustofskagit.orgwww.hometrustofskagit.org | Jodi Dean

La Conner Chamber

of Commerce Non-Profit Investor PO Box 1610 | La Conner WA, 98257 (360) 466-4778 | director@laconnerchamber.com www.lovelaconner.com | Heather Carter

Lincoln Theatre

Center Foundation Non-Profit Investor PO Box 2312 | Mount Vernon WA, 98273 (360) 419-7129 | roger@lincolntheatre.org www.lincolntheatre.org | Roger Gietzen

Mount Vernon Chamber

of Commerce Non-Profit Investor PO Box 1007 | 301 W Kincaid Street Mount Vernon WA, 98273 | (360) 428-8547 andy@mountvernonchamber.com www.mountvernonchamber.com | Andy Mayer

Mount Vernon

Downtown AssociationNon-Profit InvestorPO Box 1801 | 325 Pine Street, Suite AMount Vernon WA, 98273 | (360) 333-9881director@mountvernondowntown.orgmountvernondowntown.org | Ellen Gamson

Non-Profit Investor

Mount Vernon

Farmers Market PO Box 2053 Mount Vernon WA 98273 | (36

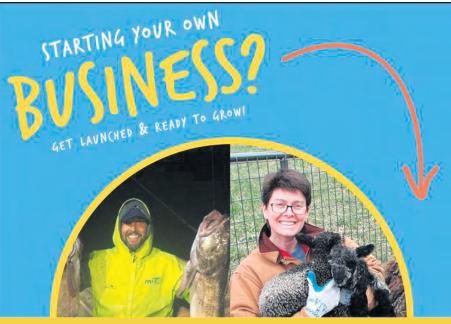
Mount Vernon WA, 98273 | (360) 540-4066 mountvernonfarmersmarket@hotmail.com www.mountvernonfarmersmarket.org Tia Entrikin



SKAGIT WOMEN'S ALLIANCE AND NETWORK

SWAN is a non-profit organization dedicated to recognizing and supporting women of achievement in Skagit County. SWAN annually celebrates and honors outstanding Skagit County women for their success and contributions to the community as business leaders, innovators and visionaries. SWAN also provides scholarships each year for women to continue the mentoring legacy in the pursuit of excellence.

P.O. Box 261 Burlington, WA 98233 swanskagit.com swanskagit@gmail.com



CIE's programs provide FREE business training, one-on-one advising and ongoing business support.

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CIE CENTER FOR INCLUSIVE ENTREPRENEURSHIP

978197

A collaboration between the Washington SBDC network and the Center for Inclusive Entrepreneurship. The Washington SBDC network, hosted by Washington State University, is an accredited member of America's SBDC and funded in part through a cooperative agreement with the SBA, institutions of higher education, economic development organizations and other public and private funding partners.



Skagit Valley Family YMCA

The Y is a cause-driven organization focused on three key areas: youth development, healthy living, and social responsibility. Our programs enable youth to realize their potential, offer families ways to have fun together, and empower people to be healthier in spirit, mind, and body. When you join the Skagit Valley Family YMCA, you're not just joining a facility, you're becoming part of a community. Our staff are here to help you meet your fitness goals and there are many ways to connect with other members through our events and programs like our potlucks, AOA group trips, and Brown Bag Lunches which are free classes on topics ranging from sustainable replacements for plastic to fraud prevention.

The Y is the perfect place for families, offering FREE access to Y Kids' at Hoag Road for all household memberships. Bring your children in for active and engaging fun with our highly trained staff while you swim laps, use the cardio and strength equipment in our Wellness Center, lift weights, or take a class. As a member, you have unlimited access to all of our group fitness classes at no additional cost. We have a variety of classes for all fitness levels. Join us for Yoga, Zumba, Cycle, Step, Total Body Training, Tai Chi or one of our other amazing classes to find your favorite classes to keep you moving!

Stop by anytime for a tour to see our beautiful new facility!

978602

Skagit Valley Family YMCA 1901 Hoag Road Mount Vernon, WA 98274 skagitymca.org 360-336-9622 North Cascades Institute

810 State Route 20 | Sedro-Woolley WA, 98284 (360) 854-2599 | info@ncascades.org www.ncascades.org | Saul Weisberg

Non-Profit Investor

Non-Profit Investor

North Puget Sound

Carpenters Local 70 Non-Profit Investor 401 E Hickox Rd | Mount Vernon WA, 98273 (360) 424-1532 | 70@northwestcarpenters.org www.ubcja70.org | Lisa Marx

Secret Harbor

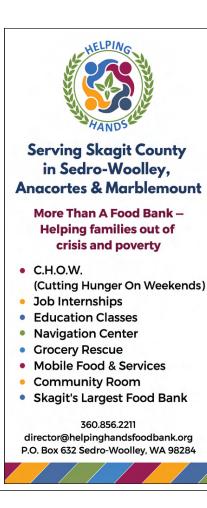
PO Box 828 | 225 N. Walnut Street Burlington WA, 98233 | (360) 755-5700 jennifer.ryan@secretharbor.org www.secretharbor.org | Jennifer Ryan

Sedro-Woolley Chamber

of Commerce Non-Profit Investor 810 Metcalf Street | Sedro-Woolley WA, 98284 (360) 855-1841 | director@sedro-woolley.com www.sedro-woolley.com | Pola Kelley

Sherwood Community Services Non-Profit Investor 2021 E College Way | Mount Vernon WA, 98273 (425) 923-0343 | aramsey@sherwoodcs.org www.sherwoodcs.org | Angie Ramsey

Skagit Adult Day ProgramNon-Profit Investor116 N Skagit Street | Burlington WA, 98233(360) 755-1235 | Leighann@skagitadultdayprogram.orgwww.skagitadultdayprogram.org | Leigh Ann Benson



Skagit Community Foundation Non-Profit Investor PO Box 1763 | 1204 Cleveland Avenue Mount Vernon WA, 98273 | (360) 419-3181 Director@skagitcf.org | www.skagitcf.org Michael Stark

Skagit Habitat For Humanity Non-Profit Investor 1022 Riverside Drive | Mount Vernon WA, 98273 (360) 428-9402 | teresa@skagithabitat.com www.skagithabitat.com | Teresa Pugh

Skagit Valley Family YMCA, Inc. Non-Profit Investor 1901 Hoag Rd | Mount Vernon WA, 98273 (360) 336-9622 | d.snider@skagitymca.org www.skagitymca.org | Dean Snider

Skagit Valley Tulip FestivalNon-Profit InvestorPO Box 1784 | 311 Kincaid StMount Vernon WA, 98273 | (360) 428-5959info@tulipfestival.org | www.tulipfestival.orgCindy Verge

Skagit Watershed CouncilNon-Profit InvestorPO Box 2856 | 815 Cleveland Ave., Suite 201Mount Vernon WA, 98273 | (360) 419-9326rbrocksmith@skagitwatershed.orgwww.skagitwatershed.orgRichard Brocksmith

Skagit Women's Alliance

and Network Non-Profit Investor PO Box 261 | Burlington WA, 98233 (360) 708-2144 | swanskagit@gmail.com www.swanskagit.com | Tina Tate

United Way of Skagit CountyNon-Profit InvestorPO Box 451 | Burlington WA, 98233(360) 755-9521 | craig@unitedwayskagit.orgwww.unitedwayskagit.orgCraig Chambers

Washington

Vocational Services Non-Profit Investor 111 SE Everett Mall Way SE | Bldg C, Ste 100 Everett WA, 98208 | (425) 774-3338 slesh@wvs.org | Sue Lesh

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Companies in Skagit:

302



Employment:





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- Marketing
- Publishing
- Accounting
- Law

Professional Services

Anacortes American Investor 901 6th St. | Anacortes WA, 98221 (360) 293-3112 x 1040 cweeks@goanacortes.com | goanacortes.com Colette Weeks

Barron Smith Daugert, PLLC Team 300 N Commercial St | Bellingham WA, 98225 (360) 733-0212 | bdlaw@barronsmithlaw.com barronsmithlaw.com | Sallye Quinn

BrandQuery, LLC Small Business Investor 1207 Cleveland Ave, #1724 Mount Vernon WA, 98273 | (360) 336-0152 info@brandquery.com https://www.brandquery.com/ | Jacque Beamer

Brensel Hospitality Consulting Small Business Investor 1726 Lindsay Loop | Mount Vernon WA, 98274 (360) 333-0860 | lenbentsen@brenselhc.com brenselhc.com | Lennart Bentsen

Business Support Services Northwest/

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Chuckanut Valley

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Copy and Print Store Small Business Investor 1726 Riverside Drive | Mount Vernon WA, 98273 (360) 416-3333 | zahir@copyandprintstore.com copyandprintstore.com | Zahir Faruqi

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Good Vibes Body Art Small Business Investor 503 S 1st St | Mount Vernon WA, 98273 (360) 419-0919 | goodvibesbodyart@yahoo.com www.GoodVibesBodyArt.com | Darius Sessions

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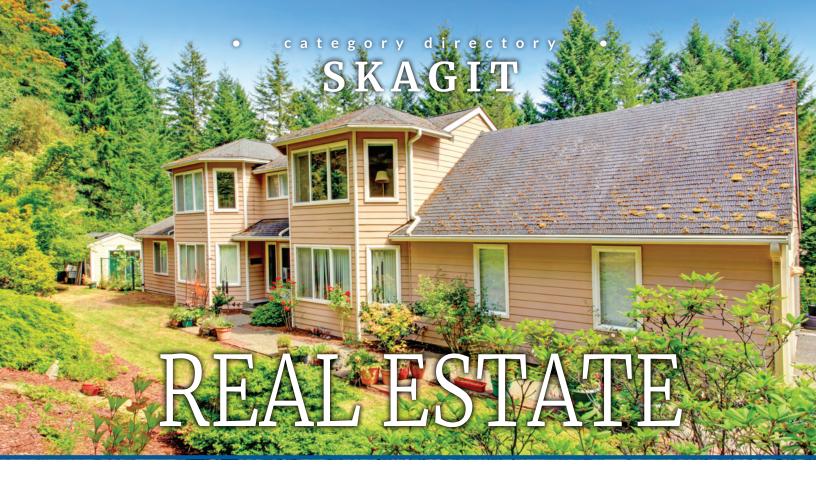


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Real Estate



Companies in Skagit:

129



Employment:

461



Total Housing Units:

55,293 (according to GIS Planning)

The number of housing units increased by 804 in 2020, according to GIS Planning.

Real Estate

Baird & Associates

Real Estate, Inc.Small Business Investor2204 Riverside Dr Ste 110Mount Vernon WA, 98273 | (360) 202-0715pamanddanbaird@msn.comwww.BairdandRussell.com | Pam & Dan Baird

Bay Ridge Business Park 11190 Bayview Edison Rd Mount Vernon WA, 98273Real Estate (360) 708-1283 | jbouslog@frontier.com John Bouslog

Bouslog Properties Small Business Investor 11190 Bayview Edison Road Mount Vernon WA, 98273 | (360) 708-1283 jbouslog@frontier.com | John Bouslog

Brown McMillen Small Business Investor PO Box 541 | 235 West Rio Vista Avenue Burlington WA, 98233 | (360) 757-6013 info@brownmcmillen.com www.brownmcmillen.com | Shelah Inman

Chicago Title Company 425 Commercial Street Mount Vernon WA, 98273 | (360) 424-1700

viount Vernon VVA, 98273 | (360) 424-1700 judy.williams@ctt.com | www.titlebyjudy.com Judy Williams

Dahlstedt Family PropertiesTeam13048 Farm to Market RdMount Vernon WA, 98273 | (360) 424-3004bdahlstedt@comcast.net | Norman Dahlstedt

Ellingson Home Group 425 Commercial, Suite 200 Mount Vernon WA, 98273 | (360) 399-6522 jan@janellingson.com www.ellingsonhomegroup.com | Jan Ellingson

Erik Pedersen GroupSmall Business Investor425 Commercial Street, Suite 200Mount Vernon WA, 98273 | (360) 391-0000erikpedersengroup@gmail.comwww.erikpedersengroup.com | Erik Pedersen

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Learned Commercial, Inc. Small Business Investor 108 Gilkey Road | Burlington WA, 98233 (360) 757-3888 | clay@claylearned.com www.learnedcommercial.com | Clay Learned

RE/MAX Territory NWSmall Business Investor320 S Burlington Blvd | Burlington WA, 98233(360) 755-9494 | burlington@remaxterritorynw.comwww.skagitvalleyrealestate.com | Wilma Louia

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Wallace Industrial LLC Small Business Investor PO Box 569 | 10412 Chuckanut Drive Burlington WA, 98233 | (360) 757-0981 jack@wallacespuds.com www.wallacespuds.com | Jack Wallace

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73

Repair & Service

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Birch Equipment Rentals & Sales Team PO Box 30918 | Bellingham WA, 98228 (360) 428-7788 | mountvernon@birchequipment.com www.birchequipment.com | Cara Buckingham

CPI Plumbing

and Heating Inc. Small Business Investor 1900 Railroad Avenue | Mount Vernon WA, 98273 (360) 399-6810 | bjt@cpiplumbing.com www.cpiplumbing.com | Brad Tully

Dwayne Lane's Auto FamilyTeam10515 Evergreen Way | Everett WA, 98204(425) 551-4971 | scb@dwaynelane.comwww.dwaynelane.com | Sheila Countryman-Bean

Foothills ToyotaSmall Business InvestorPO Box 629 | 1881 Bouslog RoadBurlington WA, 98233 | (360) 757-7575tyler.steinman@foothillstoyota.comwww.foothillstoyota.com | Tyler Steinman

Pacific Party Canopies, Inc. Small Business Investor 455 Pease Rd | Burlington WA, 98233 (360) 707-2115 | gregg@pacificpartycanopies.com www.pacificpartycanopies.com | Greg Greenfield



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RETAIL

category directory

SKAG



Retail



Companies in Skagit:

420



Employment: **6,919**

Retail trade is the No. 3 industry for gross regional product in Skagit County, behind government at No. 2 and manufacturing at No. 1.

Retail

Balloon SplendorSmall Business Investor5423 Emerald Ct | Mount Vernon WA, 98273(206) 992-3817 | Rachel.Porter@balloonsplendor.comballoonsplendor.com | Rachel Porter

Brecky's Small Business Investor 217 South 1st Street | Mount Vernon WA, 98273 (206) 619-8977 | breckysplace@gmail.com www.skagitsoapery.com www.infraredcamerasales.com www.tattoolightening.com | Brecky Bihary

Cascade Mall Team 201 Cascade Mall Drive | Burlington WA, 98233 (360) 757-2072 | tlong@merlonegeier.com www.shopcascademall.com | Taylor Long

Chuckanut Lighting Small Business Investor 938 Fountain St. | Burlington WA, 98233 (360) 757-2195 | brian@chuckanutlighting.com chuckanutlighting.com | Brian Helgeson

Easton's BooksSmall Business Investor701 S 1st St | Mount Vernon WA, 98273(360) 336-2066 | diannacornelius@hotmail.comDave Cornelius

Judd & Black Appliance Small Business Investor 2520 Cedardale Road | Mount Vernon WA, 98274 (360) 336-6515 | dlund@juddblack.com www.juddblack.com | Derek Lund

Mobile Merchandisers, Inc. Small Business Investor 2611 Henson Rd | Mount Vernon WA, 98273 (360) 336-3187 | gina@mobmerch.com www.mobilemerchandisers.com | Gina Wells

Northwest Hot Spring

Spas, Inc.Small Business Investor507 Fisher Lane | Burlington WA, 98233(360) 757-1888 | dan@nwhotspring.comwww.nwhotspring.com | Dan Hyatt

Petals By LindaSmall Business Investor615 S 2nd St | Mount Vernon WA, 98273(360) 399-7258 | waldewood@comcast.netLinda Walde-Wood

Rallye Auto Sales IncSmall Business Investor1010 Old Hwy 99 N Rd | Burlington WA, 98233(360) 757-7770 | info@rallyeauto.comwww.rallyeauto.com | Doyle Guffie

Strauss JewelersSmall Business Investor401 S 1st Street | Mount Vernon WA, 98273(360) 336-2843 | strauss@straussjewelers.comwww.straussjewelers.comLynn & Barbara Strauss

Warren Jewelers, IncSmall Business Investor1126 S. Burlington Blvd | Burlington WA, 98233(425) 821-1444 | susan@warrenjewelers.netwww.warrenjewelers.net | Susan Osborn

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Transportation

Oak Harbor

Freight Lines, Inc.Small Business InvestorPO Box 1469 | Auburn WA, 98071(800) 285-6254 | ed.vanderpol@oakh.comEdward Vander Pol

Skagit TransitSmall Business Investor600 County Shop Lane | Burlington WA, 98233(360) 757-8801 | dobrien@skagittransit.orgwww.skagittransit.org | Dale O'Brien

Skagit Transportation, Inc. Small Business Investor PO Box 400 | Mount Vernon WA, 98273 (360) 419-6289 | dboffey@skagittrans.com www.skagittrans.com | Daniel Boffey



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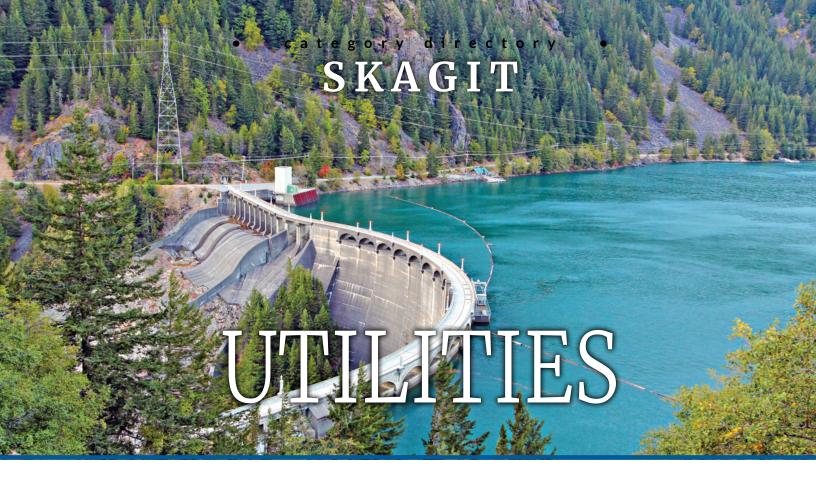
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Distribution of natural gas in Skagit County is provided by EDASC Silver Investor **Cascade Natural Ga**s in the communities of Mount Vernon, Anacortes, Burlington, La Conner and Sedro-Woolley.

EDASC Public Investor **Skagit Public Utility District** operates the largest water system in the county.

* * * * *



Companies in Skagit:

10



Employment:

223



Utilities

Cascade Natural Gas CorporationSilver1520 S 2nd St | Mount Vernon WA, 98273(888) 522-1130 | travis.alvord@cngc.comwww.cngc.com | Travis AlvordTravis Alvord

Lautenbach IndustriesSmall Business Investor13084 Ball Rd | Mount Vernon WA, 98273(360) 757-4000 | troy@lautenbachrecycling.comwww.lautenbachrecycling.com | Troy Lautenbach

Republic ServicesTeam54 South Dawson St | Seattle WA, 98134(206) 390-7630(206) 390-7630wweiker@republicservices.comWendy WeikerWendy Weiker

Skagit PUDPublic1415 Freeway Drive | Mount Vernon WA, 98273(360) 424-7104 | pud@skagitpud.orgwww.skagitpud.org | George Sidhu

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COMPANY INDEX

Air Liquide Large Industries U.S. LP	60
All Phase Heating and AC Inc	74
Anacortes American	69
Anacortes Arts Festival	36
Anacortes Chamber of Commerce	65
Associated General Contractors of Washington	65
Avalon Golf Links	
Baird & Associates Real Estate, Inc	72
Balloon Splendor	
Bank of the Pacific	48
Banner Bank	48
Barron Smith Daugert, PLLC	69
Bay Baby Produce	34
Bay Ridge Business Park	72
Birch Equipment Rentals & Sales	74
Bob Dog Produce	34
Bouslog Properties	72
BrandQuery, LLC	69
Brecky's	76
Breedt R & D Skagit60,	76
Brensel Hospitality Consulting	69
Brown McMillen Real Estate	72
Burlington Chamber of Commerce	65
Burlington Edison School District	43
Business Support Services Northwest/ ProFound Impact	69
Calico Cupboard Cafe & Bakery	51
Camp Korey	65
Candlewood Suites Burlington	36
Carletti Architects P.S	38
Cascade Facial Surgery and Aesthetics, PLLC	56
Cascade Mall	76
Cascade Motorcycle Safety	43
Cascade Natural Gas Corporation	80
Cascades Job Corps College & Career Academy	53
Cascadia Eye Associates	
CF Excavating	
Chad Fisher Construction LLC	39
Chicago Title Company	72
Children's Museum of Skagit County	65

Chinook Enterprises	60
Chmelik Sitkin & Davis, P.S69,	74
Chuckanut Lighting	76
Chuckanut Valley Veterinary Clinic	70
City of Anacortes	53
City of Burlington	53
City of Mount Vernon	53
City of Sedro-Woolley	53
Columbia Bank	48
Comcast	58
Community Action of Skagit County	65
Concrete Chamber of Commerce	65
Copy and Print Store	70
Country Meadow Village	56
Courier-Times	
CPI Plumbing and Heating Inc	
Dahl Electric, Inc.	
Dahlstedt Family Properties	
Dakota Creek Industries, Inc.	
Dimensional Communications	
Dwayne Lane's Auto Family	
Easton's Books	
EDCO, INC.	
Eddyline Kayaks	
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Ellingson Home Group	
Erik Pedersen Group	
Express Employment	/2
Professionals	70
Fairfield Inn & Suites	
By Marriott Burlington	36
Farmhouse Restaurant	51
Farmstrong Brewing Company	51
Fidalgo Bay Resort	36
Fidalgo Coffee Roasters	51
Fisher Construction Group	84
Food Services, Inc	51
Foothills Toyota63,	74
Fortiphi, LLC	48
Foss Heating & Cooling	38
Friendship House	65
Galen Design Associates	70
Gary E. Jacobson, J.D.	70
Good Vibes Body Art	70
Goodwinds Composites	60

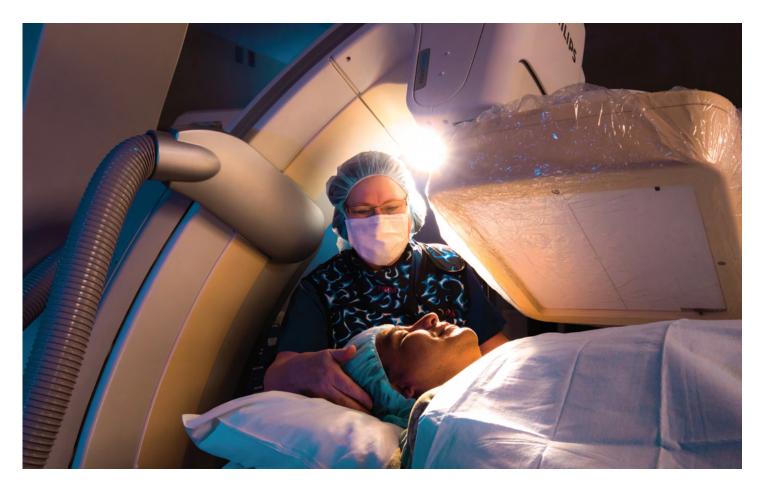
GSBA	. 65
Hair Spa & Extensions Academy	.43
Hampton Inn & Suites by Hilton - Burlington WA	. 36
Hawthorne Funeral Home & Memorial Park	. 56
Healthier Vending NW	
Helping Hands Food Bank65,	, 66
Heritage Bank	.48
Heritage Flight Museum	. 36
Hexcel Corporation	.61
Hilde Family Dentistry	. 56
HKP Architects, PLLC	,43
Home Trust of Skagit	.65
Honda of Burlington	.63
Industrial Resources Inc.	. 38
IRG Physical & Hand Therapy	. 56
Janicki Industries, Inc 60, 61,	, 63
Janicki Logging & Construction Co., Inc	. 34
John R. Brown, CPA, Inc., P.S.	
Judd & Black Appliance	
Julie Krause Real Estate	
La Conner Chamber of Commerce	.65
La Conner Maritime Service	.63
La Conner School District #311	.43
Lake Erie Trucking	. 38
Lakeside Industries, Inc	. 38
Land Title and Escrow Company of Skagit County	.72
Landed Gentry Homes & Communities	. 38
Larson Gross CPAs and Consultants	.49
Lautenbach Industries	
LAVLE USA, Inc	
Law Offices of Carol L. Edward & Associates, PS	
Learned Commercial, Inc	
Legend Brands60,	
Let Us Show You Learning	
Lincoln Theatre Center Foundation	
Majestic Inn & Spa	
Marathon Petroleum Corporation	
Marjorie Plewinski, LegalShield	
Independent Associate	. 70
Martin Marietta Materials	. 38

COMPANY INDEX

McGregor Benefits 48
McIntyre Hall - Performing Arts Center 36
MiddleWay Acupuncture Institute
Miles Sand & Gravel Company
Mobile Merchandisers, Inc76
Moss Adams LLP 48
Mount Vernon Chamber of Commerce 65
Mount Vernon Downtown Association 65
Mount Vernon Farmers Market
Mount Vernon School District 43, 44, 45
Mountain Pacific Bank48
Mr. T's Family Cafe51
Museum of Northwest Art
National Development Council
North Cascade Sports Bar and Restaurant
North Cascades Institute
North Coast Credit Union
North Puget Sound
Carpenters Local 70
Northwest Agriculture Business Center
Northwest Farm Credit Services
Northwest Hot Spring Spas, Inc76
NP Information Systems
Oak Harbor Freight Lines, Inc
Oostra Rouw & Associates 48
Opus Bank 48
PACCAR Technical Center
Pacific Party Canopies, Inc74
Pasek Cellars Winery51
PeaceHealth United General Medical Center
Peoples Bank
Petals By Linda
Port of Anacortes
Port of Skagit
Presidio Construction, Inc
Quantum Construction, Inc
Rallye Auto Sales Inc
Ravnik & Associates
RE/MAX Territory NW72
Real Estate Unlimited

Reisner Distributor, Inc60, 78
Republic Services
Ristretto Inc
Riverside Health Club56
Robert W. Baird & Co
S & B Farms, Inc
Sakata Seed America, Inc
Sakuma Bros. Farms, Inc
Samcor Incorporated53
SaviBank
SB&C, Ltd
Seattle Yachts / Northern Marine63
Secret Harbor
Sedro-Woolley Chamber of Commerce 66
Sedro-Woolley School District #101 43,
Shell Puget Sound Refinery
Sherwood Community Services
Sierra Microproducts, Inc
Sierra Pacific Industries
Skagit Adult Day Program
Skagit Aggregates LLC
Skagit Community Foundation
Skagit Council of Governments
Skagit County53
Skagit Farmers Supply
Skagit Habitat For Humanity
Skagit Law Group, PLLC70
Skagit Preschool and Resource Center (SPARC)
Skagit Publishing
Skagit PUD
Skagit Readymix
Skagit Regional Health
Skagit River Steel & Recycling
Skagit Skate
Skagit Transit
Skagit Transportation, Inc
Skagit Valley College
Skagit Valley Family YMCA, Inc 66, 67 Skagit Valley Herald
Skagit Valley Malting
Skagit Valley Tulip Festival
Skagit Women's Alliance and Network 15, 65, 66

Skagit's Best Salsa Co.	51
Skagit/Island Counties Builders Association	39
Skiyou Ranch LLC	
Snelson Companies, Inc.	39
Sound Development Group, LLC	39
Spane Buildings, Inc	
Strandberg Construction, Inc.	39
Strauss Jewelers	76
Swinomish Casino and Lodge	36
Team Corporation60,	80
The Argus	70
The Brown Lantern Alehouse	51
Through the Garden Gate Preschool	43
Tomco Marine Group, Inc	63
Town of Concrete	53
Town of Hamilton	53
Town of La Conner	53
Town of Lyman	54
TRANSPAC MARINAS, INC.	63
TRICO Companies, LLC	39
TruckVault	60
Unique Romance Travel	70
United Way of Skagit County	66
US Bank	48
VSH Certified Public Accountants26,	48
VT Volant Aerospace, LLC	60
Wallace & Associates	
Insurance14, 48,	
Wallace Industrial LLC	
Walton Beverage Co.	
Warren Jewelers, Inc	
Washington Bulb Company, Inc	34
Washington State University-Everett43,	54
Washington Vocational Services	66
WCP Solutions	.76
Western Washington University	43
Williams & Nulle, PLLC 69, 70,	78
Wilson Engineering, LLC	39
Windermere Real Estate / Anacortes Properties	72
Windermere Real Estate / Skagit Valley	
WorkSource Skagit / Employment	
Security Department	
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